

## HEALTH OVERVIEW AND SCRUTINY COMMITTEE

### 31 January 2023

<b>Report Title</b>	<b>Integrated Care Strategy</b>		
<b>Purpose</b>	<b>For Information</b>	<b>For Discussion</b>	<b>For Decision</b>
	X		
<b>Route to this meeting</b>	<b>Meeting</b>		<b>Date</b>
	Gloucestershire Health and Wellbeing Partnership		22/12/22
<b>Executive Summary</b>	<p>Under the Health and Care Act 2022 the Gloucestershire Integrated Care System was formalised into a legal entity with two equally important and complementary components:</p> <ul style="list-style-type: none"> <li>• ICS NHS Body (Integrated Care Board - ICB)</li> <li>• Integrated Care Partnership (ICP)</li> </ul> <p>In Gloucestershire the ICP is known as the One Gloucestershire Health and Wellbeing Partnership. The Partnership brings together health care (including GP providers, community and hospital services, emergency 999 care and mental health and learning disability services), social care, public health and other public, voluntary and community sector partners. The One Gloucestershire Health and Wellbeing Partnership work's together collaboratively to achieve better health and wellbeing outcomes for Gloucestershire, with a key role in the planning and improvement of health and care. Working in partnership is vital because we know that things like lifestyle, education, income and employment, where people live and other social and environmental factors have an impact on health and wellbeing.</p> <p>The Department of Health and Social Care (DHSC) tasked Integrated Care Partnerships to develop Integrated Care Strategies in order to confirm the evidence-based system wide priorities that will improve the publics' health, care and wellbeing and reduce disparities. The One Gloucestershire Health &amp; Wellbeing Partnership has developed this interim Integrated Care Strategy based upon engagement with the public and in discussion with wider stakeholders across Gloucestershire. It is recognised nationally that 2022 and 2023 will be a transition period for health and care systems. Therefore, this is an interim strategy reflecting the need for it to be refreshed as the One Gloucestershire Health and Wellbeing Partnership develops and matures. The strategy builds on the great work already in place across our county, whilst recognising that working in a formalised partnership challenges us to go further with our ambitions. The One Gloucestershire Health and Wellbeing Partnership are required to write a 5-year Integrated Care Strategy, but wanted to go beyond this, to set the direction for the next 10-20 years with a commitment to continue to evolve and develop this strategy as the partnership grows and partners learn from each other.</p>		

<p><b>Key Risks:</b></p>	<p><b>Timeline</b> A condensed timeline was set by the DHSC to complete an initial version of the Integrated Care Strategy (December 2022). This created a risk that there would not be the opportunity to complete meaningful engagement with stakeholders to develop an Integrated Care Strategy with buy-in from all partners.</p> <p><b>Mitigation:</b> Building on public engagement completed in early 2022, significant stakeholder engagement was completed October – December 2022 on the structure, focus and content of the Integrated Care Strategy. Furthermore, this has been agreed as an Interim Integrated Care Strategy, with a commitment to further develop the Integrated Care Strategy through 2023 as the One Gloucestershire Health and Wellbeing Partnership grows.</p> <p><b>Resources</b> As a system we have increasingly worked together to improve how we use our resources, however the environment we now face is much more challenging. In common with other parts of the country we face very significant financial headwinds, as we respond to the ongoing impacts on our population and workforce of the COVID-19 pandemic and cost of living situation. Such pressures can make it very challenging to focus beyond the immediate issues, therefore limiting our opportunity to explore how we can work differently in order create meaningful change for the future.</p> <p><b>Mitigation:</b> We are working together to look at how we are spending our money and focus our time and whether we are delivering best value and outcomes for our population. Despite the substantial challenges we are committed to working together to create the best value for the ‘Gloucestershire pound’ and deliver the changes our population want to see.</p>		
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<p><b>Sponsoring Director (if not author)</b></p>	<p>Mary Hutton, NHS Gloucestershire, Chief Executive Officer Siobhan Farmer, Director of Public Health</p>		

Glossary of Terms	Explanation or clarification of abbreviations used in the paper
ICP	Integrated Care Partnership
DHSC	Department of Health and Social Care
ICB	Integrated Care Board