

MEMBER QUESTIONS

CABINET MEETING – 30 March 2022

<p>Question 1: Cllr Jeremy Hilton</p> <p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>Bohanam House is a care home providing 40 beds in which the county council owns the freehold.</p> <p>What assessment has been done to identify the cost of refitting it to modernise the care provision to bring it up to modern day standards?</p>	<p>Respondent: Cllr Carole Allaway Martin</p> <p>The works to modernise, and refit specifically Bohanam House have not been carried out, however previous feasibility studies and analysis of previous older style properties have estimated the cost of at least £784,000.</p> <p>However, this would still not result in a home fit for purpose to support people with dementia by current standards.</p> <p>Such works would also mean the loss of bedrooms, in order to create larger rooms needed to accommodate equipment and personal belongings. The reduction in the number of beds also impacts on the financial viability of the home.</p>
<p>Question 2: Cllr Jeremy Hilton</p> <p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>Can you please provide details of the occupancy of Bohanam House over the last five years?</p> <p>Details on a quarterly basis would be fine.</p>	<p>Respondent: Cllr Carole Allaway Martin</p> <p>Occupancy for homes under the Gloucestershire Care Providers contract were formerly managed using district occupancy levels rather than by individual care home. We are therefore providing the quarterly percentage of beds occupied by GCC/ Health funded individuals for the last 2 years</p> <ul style="list-style-type: none">• April 2020- (61% Occupied)• July 2020- (51% Occupied)• November 2020- (48% Occupied)• March 2021- (46% Occupied)• July 2021 –(38% Occupied)• November 2021 (41% Occupied)• February 2022 (36% Occupied)

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Question 3: Cllr Jeremy Hilton	Respondent: Cllr Carole Allaway Martin
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>Could you please list all other elderly persons care homes in the city of Gloucester?</p> <p>Giving following details</p> <p>Name of care home, number of beds, occupancy rate, owner/operator and whether the care home meets modern day standards of provision.</p> <p>Also indicate the latest Care Quality Commission assessment, whether they are outstanding, good, requires improvement or inadequate.</p>	<ol style="list-style-type: none"> 1. Avalon Residential Home- ARTI Care Homes (Gloucester) Limited (20 Beds) (90% Occupancy) CQC-Good 2. Bramble House- Forestglade Limited (27 Beds) (93% Occupancy) CQC- Good 3. Brunswick House Nursing Home -Buckland Care Limited (44 Beds) (86% Occupancy) CQC-Requires Improvement 4. Cavendish Care Home- Cavendish Care Home Limited (24 Beds) (83% Occupancy) CQC- Requires Improvement 5. Chapel House Care Centre - Coate Water Care Company (Church View Nursing Home) Limited 41 (Beds) (88% Occupancy) CQC-Good 6. Charnwood House Nursing Home- Wotton Rise Nursing Home Limited 35 (83%) CQC-Good 7. Chestnut Residential Care Home - Nazdak Limited (5 Beds) (0% Occupancy) CQC-Good 8. Guild House Residential Home-The Gloucester Charities Trust (34 Beds) (79% Occupancy) CQC- Good 9. Horton House Residential Care Home-Highcleeve Limited (24 Beds) (96% Occupancy) CQC- Good 10. Keychange Charity Sceats Care Home- Keychange Charity (24 Beds) (63% Occupancy) CQC-Good 11. Magdalen House Nursing Home -The Gloucester Charities Trust (28 Beds) (82% Occupancy) CQC- Good 12. OSJCT Chestnut Court- The Orders of St. John Care Trust (80 Beds) (78% Occupancy) CQC- Good 13. OSJCT Millbrook Lodge- The Orders of St. John Care Trust (80 Beds) (81% Occupancy) CQC-Good 14. Park View Gloucester- Parkview Gloucester Ltd (102 Beds) (73% Occupancy) CQC- Good

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	<p>15. Parton House- C.T.C.H. Limited (36 Beds) (78% Occupancy) CQC- Good</p> <p>16. Pine Tree Court Care Home- Woodland Healthcare Limited (34 Beds) (44% Occupancy) CQC-Good</p> <p>17. Redlands Acre- C.T.C.H. Limited (35 Beds) (86% Occupancy) CQC- Good</p> <p>18. Saintbridge House Nursing and Residential Home- Painswick Road Care Home Ltd (36 Beds) (86% Occupancy) CQC- Good</p> <p>19. St Paul's Residential Home- Mrs Mobina Sayani (32 Beds) (100% Occupancy) CQC- Good</p> <p>20. The Dean Neurological Centre- Ramsay Health Care UK Operations Limited (60 Beds) (75% Occupancy) CQC- Good</p> <p>21. The Knoll- Alder Meadow Limited (27) (56% Occupancy) CQC- Good</p> <p>22. The Lawns -The Lawns Limited (30 Beds) (70% Occupancy) CQC- Good</p> <p>23. Westbourne Care Home- Westbourne Care Limited (35 Beds) (77% Occupancy) CQC- Good</p> <p>24. Woodstock Nursing Home- Coate Water Care Company (Church View Nursing Home) Limited (28 Beds) (96% Occupancy) CQC- Good</p> <p>25. Wotton Rise Nursing Home Limited- Wotton Rise Nursing Home Limited (27 Beds) (100% Occupancy) CQC- Good</p>
<p>Question 4: Cllr Jeremy Hilton</p>	<p>Respondent: Cllr Carole Allaway Martin</p>
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>The report says that in Gloucester there are 23 individuals waiting for a service. Please explain the reasons for this delay? The report says there is an occupancy rate of 72%, which would indicate a vacancy rate of 28%.</p>	<p>At the time of writing the Cabinet report there were 23 individuals waiting for domiciliary care. Agencies have had difficulty with staff sickness and absence due to Covid-19 isolation or infection. Both care homes and domiciliary care providers have reported absence due to covid and norovirus. The Integrated Brokerage team work 7 days a week to arrange packages of care for our residents.</p>

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	The occupancy of care homes changes daily but at the time of collating the statistics for the report, the vacancy was 28%. However, the type of vacancies also impacts on financial viability as part of the consultation we aim to identify the types of vacancies within care homes.
Question 5: Cllr Jeremy Hilton	Respondent: Cllr Carole Allaway Martin
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>Currently how many residents of Bohanam House are being funded privately and how many being funded by the county council?</p>	<p>As of the 24.03.22</p> <ul style="list-style-type: none"> • 16 GCC or NHS funded • 6 Self-funded
Question 6: Cllr Jeremy Hilton	Respondent: Cllr Carole Allaway Martin
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>Could you please provide me with the basic terms and conditions and the rates of pay of staff being employed under the Gloucestershire Care Partnership employed at Bohanam House?</p>	<p>Gloucestershire Care Partnership and OSJCT are the employers of these staff, and they have responded with the following:</p> <ul style="list-style-type: none"> - Basic hourly rate of pay for a Carer – £9.73 - Basic terms and conditions include: - 28 days pro rata holiday inclusive of bank holidays - 8 days pro rata company sick pay - Pension - Life Assurance
Question 7: Cllr Jeremy Hilton	Respondent: Cllr Carole Allaway Martin
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>Could you provide me with details of staff retention and turnover of front line care workers employed at Bohanam House?</p>	<p>Gloucestershire Care Partnership and OSJCT are the employers of these staff, and they have responded with the following:</p> <ul style="list-style-type: none"> - Leavers under 12 months – 57% - Total turnover (leavers under 12 months and all other leavers) – 29%

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	- Annualised as of February 2022.
Question 8: Cllr Colin Hay	Respondent: Cllr Lynden Stowe
<p>Agenda Item 5: Financial Monitoring Report 2021/22 In February, with report papers released in advance of the County Council Budget meeting, the Financial Monitoring Report forecast a year end overspend of £964k. Just one month later, after the Budget meeting, the FMR predicts an end position underspend of £640k.</p> <p>Can the Cabinet Member please explain how, in little over a month, officers have found a further £1.604 million?</p>	<p>The most significant movement since the previous outturn forecast has been in relation to Adult Social Care. The position has been particularly fluid in 2021/22 as a consequence of the pandemic, impacting directly upon recruitment and retention of staff in particular and subsequently the implementation of service developments.</p> <p>This reflects that the underspends are one-off in nature, directly related to current circumstances.</p> <p>These issues have impacted all staff groups within Adult Social Care. There is a natural tendency for budget managers to be cautious with their outturn forecasts, which in this instance has led to the shift in the forecast at the year end.</p> <p>It is worth noting that the change in outturn forecast needs to be seen in the wider context of the scale of the whole budget. In this context the movement represents a shift of approximately 0.33%.</p>
Question 9: Cllr Colin Hay	Respondent: Cllr Lynden Stowe
<p>Agenda Item 13: Schedule of Proposed Disposals</p> <p>At last month's Full Council the Conservative group refused our proposal for an acre for acre strategy – instead, choosing to continue selling off our county's rural estate.</p> <p>Can the Cabinet Member please confirm how much farmland is currently on the disposals list?</p>	<p>Farmland currently on the disposals list totals 517 acres.</p>

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<p>Question 10: Cllr Colin Hay</p> <p>Agenda Item 13: Schedule of Proposed Disposals</p> <p>Can the Cabinet Member please confirm the total rent this land currently / could potentially provide to the Council from farm tenants?</p>	<p>Respondent: Cllr Lynden Stowe</p> <p>The total income associated with this land is £107,904. The land included in this forms part of the current capital receipts target of £47m in years 2021/2025.</p>
<p>Question 11: Cllr Linda Cohen</p> <p>Agenda Item 6: Southfield House Semi-independent Accommodation and Support Services for Young People</p> <p>We really welcome this important initiative to help those leaving care transition to independent living.</p> <p>Can the Cabinet Member confirm whether, if residents are working, there will the expectation be that they will be paying rent at Southfield House?</p>	<p>Respondent: Cllr Stephen Davies</p> <p>We need to remember that GGC cannot be a landlord, therefore no rent can be paid directly, but there will be some options within the contract for rent/housing benefit to be paid directly to the provider, these monies are then deducted from the contract price each quarter.</p> <ul style="list-style-type: none"> • Housing benefit - any person within the whole Southfield project (main and old buildings) if they are in receipt or apply for housing benefit - this will be paid to the provider and deducted from the contract price. • Rent charge for both the main and old house - where young people are in employment or apprenticeships a rent contribution will apply - again paid directly to the provider and deducted from the contract price. The rent contribution will be proportionate to the young person's earning and other financial commitments.
<p>Question 12: Cllr Linda Cohen</p> <p>Agenda Item 6: Southfield House Semi-independent Accommodation and Support Services for Young People</p> <p>Will there be an expectation that residents contribute to the maintenance and cleanliness of the property so that they learn to be self-sufficient?</p>	<p>Respondent: Cllr Stephen Davies</p> <p>All young people have responsibility for their own accommodation/ flat - to keep it clean and safe, staff do support some young people with how to manage this, as for some young people it's about learning these skills. - for example, at Trevone house, some young people have agreed development plans for keeping their flats clean, this can include daily prompts and agreed room visits, so the young person does not get overwhelmed by the tasks.</p>

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	Communal areas are everyone’s responsibility - if young people do cooking activities together, this includes cleaning up afterwards.
Question 13: Cllr Linda Cohen	Respondent: Cllr Stephen Davies
<p>Agenda Item 6: Southfield House Semi-independent Accommodation and Support Services for Young People</p> <p>What will be the expected / maximum length of tenancy for residents of Southfield?</p>	<p>Young people can live in Southfields main building from 16years - 25years and within the old building from 18-25years. This allows them the security of knowing they have to plan, develop and secure new accommodation as they transition into adulthood. Some young people will not require this length of time - it’s a needs led process, while others, particularly those stepping down from tier 4 accommodation will need this extended timeframe.</p> <p>The experience from Trevone house, has shown us that young people choose to move on when they are ready and feel confident to do so.</p>
Question 14: Cllr Roger Whyborn	Respondent: Cllr Philip Robinson
<p>Agenda Item 10: Bus Back Better – Gloucestershire’s Enhanced Partnership</p> <p>TIMELINES FOR MEMBER ENGAGEMENT</p> <p>When will members have sight of what goes into the Enhanced Partnership agreement, particularly the appendices, and will members get an opportunity to input to it, ideally through Environment Scrutiny committee?</p>	<p>A draft partnership is currently being prepared, and will be shared with all stakeholders, including members, in April 2022.</p> <p>There are no plans to present to the Environment Scrutiny Committee as yet however if requested by the Committee this would be done.</p>
Question 15: Cllr Roger Whyborn	Respondent: Cllr Philip Robinson
<p>Agenda Item 10: Bus Back Better – Gloucestershire’s Enhanced Partnership</p> <p>EXPECTATIONS FROM THE BSIP & EP</p>	<p>As with all public transport networks there are issues that can be addressed to improve services. However, that does not imply that the existing service is ‘poor’. Issues have been exacerbated by the unprecedented impact of the pandemic on passenger numbers and the ability of operators to deliver bus services.</p>

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<p>The aim to increase bus usage across the county is laudable, and a potentially large contributor to decarbonisation. Would the cabinet member agree that generally speaking, and recognising that bus operators have worked hard on these issues, there is poor reliability, connectivity, frequency, speed, and route design of services across the network, with other impediments such as high fares, playing a further part in supressing passenger numbers?</p>	<p>The work to date on the BSIP/EP alongside GCC's existing commitments to the investment and development of high-quality services shows that recovery from the effects of the pandemic is a high priority.</p>
<p>Question 16: Cllr Roger Whyborn</p>	<p>Respondent: Cllr Philip Robinson</p>
<p>Agenda Item 10: Bus Back Better – Gloucestershire's Enhanced Partnership</p> <p>EXPECTATIONS FROM THE BSIP & EP</p> <p>In particular, that with pre-pandemic bus usages for commuting at 6% in Cheltenham, 8% Gloucester, 5% in Tewkesbury, a very fundamental holistic review of services is required, and one which looks at very different approaches for rural areas especially in Cotswold, and Forest, and Stroud.</p> <p>Would you further agree that such a review should include, but not be limited to:</p> <ul style="list-style-type: none"> • All of the aims within 1.5 of your report to cabinet, especially real time information? • Measures and Facilities to improve bus reliability, including bus priority schemes? • Explore where more direct services are possible? • Recognising that direct services are not always possible, improve bus-to-bus links especially where they are currently poor, including but not limited to Cheltenham town centre, and using 	<p>There has been a strong recovery in bus passenger numbers in recent months, at the height of the pandemic we were seeing numbers at less than 20% of their usual level, this has recovered to approximately 70%. However, there will undoubtedly be a lasting impact of the pandemic on the way buses are used.</p> <p>The BSIP outlines a series of aims to continue this recovery and to improve the quality of public transport throughout the county. The items and themes listed in the question are very much part of this approach.</p>

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<p>simple transport hubs where they add value in the main interchange places across the County?</p> <ul style="list-style-type: none"> • Also factor in strengthened bus to rail links with more routes and more frequent bus services, including but not limited to those at Kemble, Cheltenham Spa, Ashchurch, Moreton-in-Marsh, Lydney, and within Stroud district? • More buses in the morning and evening, particularly with young people’s journeys in mind? • A comprehensive and frequent set of routes extending to next main towns out-of-county? • Review fares which are problematic for specific groups, such as 16 - 22 y/o and families. 	
<p>Question 17: Cllr Roger Whyborn</p>	<p>Respondent: Cllr Philip Robinson</p>
<p>Agenda Item 10: Bus Back Better – Gloucestershire’s Enhanced Partnership</p> <p>INTEGRATION WITH RAIL AND ACTIVE TRAVEL A few people already commute by rail – e.g. from Cheltenham to Gloucester – having already used a bus in order to reach the train station. To what extent, if at all, will the EP extend to integration with rail travel, including through ticketing for both commuting and leisure, and also extend to active travel modes? The Arle Court Transport Hub will no doubt be a wonderful prestige project, but what other interchanges are envisaged where people can transfer from walking and cycling to bus, and indeed rail services, and/or charge electric vehicles?</p>	<p>An Interchange Study is currently being commissioned and will consider the various issues raised, this is a key component of the plans to improve better access to public transport services for all residents. This study will inform on a variety of interchanges required throughout the county with facilities to encourage multi-modal travel.</p> <p>The 'Plus-Bus' scheme currently exists and provides some integration between rail and bus tickets. This is something that can be built upon to achieve the aims of further ticketing integration.</p>
<p>Question 18: Cllr Roger Whyborn</p>	<p>Respondent: Cllr Philip Robinson</p>
<p>Agenda Item 10: Bus Back Better – Gloucestershire’s Enhanced Partnership</p>	<p>Current indications are that a franchised network would require a huge amount of funding to implement, far more funding than even the most</p>

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<p>FRANCHISING OF BUS SERVICES Does the will exist to embrace a franchising approach to bus services – obviously this needs a change of approach by central government, and the lobbying thereof – possibly as an end destination point for the Enhanced Partnership. In any event will the cabinet commit to a ‘no-holds-barred’ review of public transport services across Gloucestershire which is both comprehensive and holistic, with the entire bus network on the table?</p>	<p>optimistic expectations of what could be made available to GCC via the BSIP.</p> <p>Given the nature of public transport in Gloucestershire, the Enhanced Partnership is a far more suitable path to investment and improvement.</p> <p>We will continue to work very closely with all operators in the county to maximise the availability of bus services, to develop them where appropriate and to ensure they are fit for purpose.</p>
<p>Question 19: Cllr Paul Hodgkinson</p>	<p>Respondent: Cllr Philip Robinson</p>
<p>Agenda Item 11: Social Value – sustaining the recovery and levelling up Does the Council employ the principles of social value in its disposals – and if not, why?</p>	<p>Yes, the Council’s policies are developed to be applicable in all appropriate circumstances. Social Value is considered alongside and in conjunction with value for money and the best outcomes for Gloucestershire residents. Investment decisions, whether in terms of procurement and contracts, disposal, purchase and maintenance of assets or financial investments, are all set within the context of Council policies and its constitution, including the Social Value policy, which provides flexibility to consider the context of decisions, as reflected by the response to the situation in Ukraine.</p>
<p>Question 20: Cllr Paul Hodgkinson</p>	<p>Respondent: Cllr Philip Robinson</p>
<p>Agenda Item 11: Social Value – sustaining the recovery and levelling up Does the Council employ the principles of social value in its investments – and if not, why?</p>	<p>Yes, the Council’s policies are developed to be applicable in all appropriate circumstances. Social Value is considered alongside and in conjunction with value for money and the best outcomes for Gloucestershire residents. Investment decisions, whether in terms of procurement and contracts, disposal, purchase and maintenance of assets or financial investments, are all set within the context of Council policies and its constitution, including the Social Value policy, which</p>

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	provides flexibility to consider the context of decisions, as reflected by the response to the situation in Ukraine.
Question 21: Cllr Lisa Spivey	Respondent: Cllr Carole Allaway Martin
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>All too often our residents see consultation as a tick box exercise, with decisions already set in stone. Can the Cabinet Member confirm how this council will prove to our residents that it has truly taken consultation feedback into account?</p>	<p>We have engaged an independent consultancy called Evolving Communities to undertake the discussion on potential de-commissioning, re-development and proposed new builds. Though the focus is currently, (rightly), on the potential de-commissioning of the older homes the consultation will focus on the wider market shaping conversation. Consultation is necessary for us to make the correct decisions on the shape of health and care provision both now and in the future. We aim to be transparent in all aspects of the discussions now underway and will feedback to the individuals concerned at key points within the consultation process.</p>
Question 22: Cllr Lisa Spivey	Respondent: Cllr Carole Allaway Martin
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>What questions will be put to residents during this consultation? Will there be an opportunity for residents to state that they do not want the care home to close?</p>	<p>Residents and relatives during the consultation sessions with GCC will be asked to tell us how they feel a potential closure would impact them. This will also involve being given the opportunity to tell us if they do not want the care home to close, and the reasons for this.</p> <p>Meetings which will be led by Evolving Communities will give residents and relatives the opportunity to discuss their concerns about any potential closure and in particular, the likely impact it may have on their health and wellbeing. Issues that will be addressed will include:</p> <ul style="list-style-type: none"> • Health • Transport – e.g., ability of relatives and friends to visit • Relationships with friends (e.g., those that they have made within the home) • Social events – do residents attend church or other groups either within or external to the home.

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	<ul style="list-style-type: none"> • Facilities – is there anything about the current set-up that they would miss or anything that a new home would need (e.g., gardens) • Family – would a move take them further away from family or are their couples within the same home.
<p>Question 23: Cllr John Bloxsom</p>	<p>Respondent: Cllr Carole Allaway Martin</p>
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>The recent CQC reports state that there are patients who are in local hospitals due to delays in their discharge to home to community care. How would the proposed closure of County owned care homes help to improve this situation?</p>	<p>The CQC carried out an inspection of local NHS services and how they worked together to support the flow of patients through the acute hospital. It did not inspect GCC or the independent adult social care market.</p> <p>For some time now GCC's aim has been to promote independence and support people to stay in their own homes for as long as possible. Overtime we have seen less reliance on care home beds and instead the need for services in the community to enable independence.</p> <p>The patients referred to in the CQC report do not need a care home bed. Therefore, the proposed closure of care home beds will not impact on this particular issue.</p>
<p>Question 24: Cllr John Bloxsom</p>	<p>Respondent: Cllr Carole Allaway Martin</p>
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>There is reported to be a lack of sufficient domiciliary care capacity in Gloucestershire, with care homes being used for those who are assessed as needing a package of care in their own home. How will the recommendations in this report improve that situation?</p>	<p>There is a separate but linked piece of market development work being undertaken with home (domiciliary) care providers. This work is aiming to review the way we commission this service and how our providers deliver care within people's own homes.</p>
<p>Question 25: Cllr John Bloxsom</p>	<p>Respondent: Cllr Carole Allaway Martin</p>
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p>	<p>We have used the capacity within the care home sector to support people on their journey home we have purchased several beds with both the</p>

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<p>The CQC has found that there are delays in discharging older patients from hospitals whilst this report states there are vacancies in care homes. How can this capacity be used to enable people to leave hospital as part of a pathway to independent living with the support they require?</p>	<p>GCP contract and the wider market to this effect. However, our aim, and the aims wishes of our residents, is to return home, we are therefore reluctant to purchase care homes beds that do not have therapy and adult social support or an ethos or working to return people home.</p>
<p>Question 26: Cllr John Bloxsom</p>	<p>Respondent: Cllr Carole Allaway Martin</p>
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>How will the needs of residents be addressed, where they live in homes identified as being ones that could close, and are likely to be impacted by transfer trauma associated with health complications, leading to decline and even premature death?</p>	<p>Part of the consultation exercise is to determine the needs and wishes of the residents, families, friends, and staff to ensure the best outcome for all concerned.</p> <p>We will be balancing the individual needs against the needs of the wider community and the future needs of health and social care provision for Gloucestershire.</p>
<p>Question 27: Cllr John Bloxsom</p>	<p>Respondent: Cllr Carole Allaway Martin</p>
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>There are purpose built, and comparatively modern buildings, amongst the homes that are identified for potential closure. How would best use be made of these to repurpose them to meet the future housing and support needs of the rising population of older people?</p>	<p>As well as proposing to consult on de-commissioning homes we are also suggesting that we invest in new homes and in the redevelopment of some sites for housing with care and flexible care facilities for those living with complex and multiple care needs, including advanced dementia neurological conditions, and acquired brain injury.</p>
<p>Question 28: Cllr John Bloxsom</p>	<p>Respondent: Cllr Carole Allaway Martin</p>
<p>Agenda Item 7: Market Shaping and Review of the Estates & Commissioning Strategies</p> <p>How will the diminished care home sector that remains, if these proposals are agreed, be supported to provide services that meet the needs of people with complex or multiple care needs?</p>	<p>The proposals outlined in the paper supports the consultation on the de-commissioning of some older homes but also proposes re-development of one site and the development of other sites in areas of the county where we know there is a potential future need.</p>

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As part of our on-going statutory duty to manage the care market we will continue to meet regularly with representatives from across the care sector in Gloucestershire to understand how we can best support them.
