

Gloucestershire Health Overview and Scrutiny Committee (HOSC)

January 2022

One Gloucestershire ICS Lead Report

1. Introduction

The COVID 19 pandemic continues to impact on the delivery of the health and care in Gloucestershire and over the last few weeks there has been a significant focus on vaccination booster rollout in light of the new Omicron variant. Alongside this, work continues in urgent and emergency care across organisations to prepare for a range of possible demand scenarios in January 2022 whilst continuing to focus on rebuilding and transforming services in light of COVID 19.

This paper provides an update on key programmes and projects across the Gloucestershire Integrated Care System (ICS) since the last report in November 2021.

*Post Report drafting note regarding new target date for legal and operational establishment of ICSs:

2022/23 priorities and operational planning guidance published by NHS England on 24 December 2021:

Thank you for the significant progress that has been made in preparing for the proposed establishment of statutory Integrated Care Systems. To allow sufficient time for the remaining parliamentary stages, a new target date of 1 July 2022 has been agreed for statutory arrangements to take effect and ICBs to be legally and operationally established.

2. COVID-19

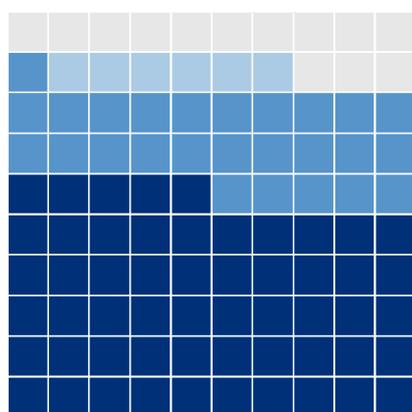
Gloucestershire County Council have released their new [COVID-19 dashboard](#) which provides an up to date picture of COVID 19 across the County. This dashboard is work in progress but shows in the 7 days up to 18th December 2021 that there were 3,626 confirmed cases of COVID in Gloucestershire (566.0 per 100,000 of the population). This was a slight drop from the previous 7

days but above the South West average (557.7 per 100,000 of the population) and has been on an upward trend since November.

We expect that the new Omicron variant will have a significant impact and our focus continues to be on encouraging as many people as possible to take up the booster vaccination. By the end of Saturday 18th December 2021, **1,321,511 vaccinations** had been given across Gloucestershire. Gloucestershire reached a milestone of one million vaccinations delivered at the end of November 2021.

The breakdown of people received a COVID vaccination in Gloucestershire by the end of Saturday 18th December 2021 was as follows:

- **87.2%** of the population of Gloucestershire had received a first dose
- **81.4%** of the population of Gloucestershire had received a second dose
- **55.5%** of the population of Gloucestershire had received a booster or third dose



A significant effort continues to take place to both deliver the COVID vaccination programme as well as deliver flu vaccines. COVID drop in clinics have been offered to provide a range of options for Gloucestershire residents to receive their COVID vaccination.

Take up of all COVID vaccines is highest amongst older age groups.

As at 8th December 2021, just under 50% of 12-15 year olds and just under 80% of 16-17 year olds had received at least one vaccination.

Work continues to promote the importance of receiving a COVID vaccination and further information is available on the Gloucestershire NHS COVID 19 portal:

<https://covid19.glos.nhs.uk/vaccinations/>.

3. Enabling Active Communities and Individuals (EAC-I)

The Enabling Active Communities and Individuals (EAC-I) Programme is focused on encouraging people to take personal responsibility for their own health and is promoting self-care. The programme is also undertaking community capacity building through collaborative working with the voluntary and community sector.

The development of the Gloucestershire Prevention and Shared Care Plan, led by Public Health, aims to improve health and wellbeing. It recognises the importance of a more preventative approach to health and wellbeing for our population.

Emerging evidence is showing the detrimental impact the pandemic has had on health behaviours and widening the inequalities gap. The impact is also being felt through services such as the Community Wellbeing Service who are seeing increasing complexity of mental health need. The Community Wellbeing Service supports individuals with non-medical needs that may be impacting on health and wellbeing; such as stress, social isolation, loneliness, worry about debt, housing issues or managing a long-term health condition.

Through EAC-I, projects continue to be delivered to reduce tobacco dependency, implement social prescribing in secondary care and to encourage disabled people to engage in physical activity. Additionally, the Nature on Prescription programme delivered in conjunction with Gloucestershire Wildlife Trust to support individuals living with obesity went live in November 2021.

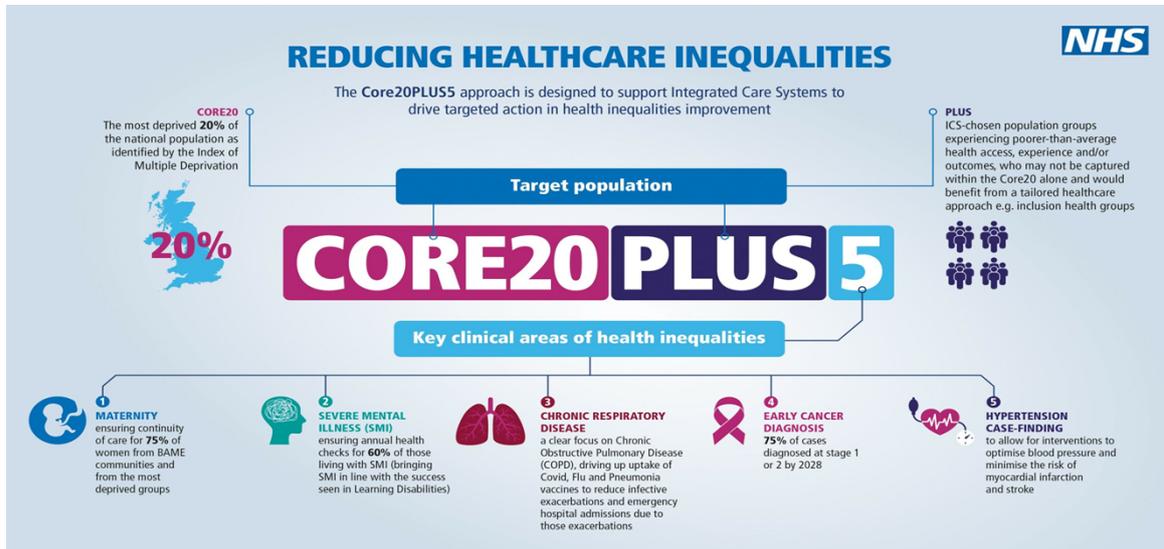


Focus on Health Inequalities

Health and care staff across Gloucestershire were recently invited to complete a short survey by the Gloucestershire Health Inequalities Panel as part of county-wide action to understand and tackle health inequalities. The survey (completed anonymously) asked questions about staff's knowledge of concepts relating to health equality, and how equipped they felt to act on them. It also asked for views about how we approach this complex issue as a county. The results will shape our work in this area.

Core20PLUS5 – An approach to reducing health inequalities

Core20PLUS5 is a national NHS England/Improvement approach to tackle health inequalities at both national and system level. The approach defines a target population cohort – the ‘Core20PLUS’ – and identifies ‘5’ focus clinical areas requiring accelerated improvement.



Core20: The most deprived 20% of the national population as identified by the national [Index of Multiple Deprivation \(IMD\)](#). The IMD has seven domains with indicators accounting for a wide range of social determinants of health.

PLUS: Integrated Care System (ICS) determined population groups experiencing poorer than average health access, experience and/or outcomes, but not captured in the ‘Core20’ alone. It is for local areas to determine these population groups but these could include: ethnic minority communities, people with multi-morbidities, protected characteristic groups, people experiencing homelessness, drug and alcohol dependence, vulnerable migrants, Gypsy, Roma and Traveler communities or other socially excluded groups.

5: The final part sets out five clinical areas of focus as follows:

1. **Maternity:** ensuring continuity of care for 75% of women from Black, Asian and minority ethnic communities and from the most deprived groups.
2. **Severe Mental Illness (SMI):** ensuring annual health checks for 60% of those living with SMI (bringing SMI in line with the success seen in learning disabilities).

3. **Chronic Respiratory Disease:** a clear focus on Chronic Obstructive Pulmonary Disease (COPD) driving up uptake of COVID, flu and pneumonia vaccines to reduce infective exacerbations and emergency hospital admissions due to those exacerbations.
4. **Early Cancer Diagnosis:** 75% of cases diagnosed at stage 1 or 2 by 2028.
5. **Hypertension Case-Finding:** to allow for interventions to optimise blood pressure and minimise the risk of myocardial infarction and stroke.

3. Clinical Programme Approach

The Clinical Programme Approach has been adopted across our local health care system to enable partners to work together to redesign the way care is delivered in Gloucestershire. By reorganising the way care is delivered and services that deliver this care we can make sure that people get the right care, in the right place, at the right time. COVID-19 has impacted on the transformation programmes and we continue to work to restore these to pre-pandemic delivery.

Journey to Parenthood Personalised Care Plan

The Gloucestershire Local Maternity system has launched a new Journey to Parenthood Care Plan for parents-to-be in Gloucestershire. From 15th December, the new Journey to Parenthood will be in every woman's notes from booking onwards, providing prompts for them to discuss their needs with those involved in their care. It is designed to ensure that women and their families are listened to and understood in a way that builds trust and an effective relationship with all the teams involved in their care.

The Journey to Parenthood allows people to record their expectations about being pregnant, giving birth and becoming a parent, their home/family/professional life and support networks, previous experiences of pregnancy and childbirth, fears and concerns, information on tests and screening, place of birth and pain relief options and physical and mental health needs.

More information can be found here: <https://www.gloshospitals.nhs.uk/our-services/services-we-offer/maternity/journey-to-parenthood-personalised-care-plan/>



A Children and Young People's Mental Health Summit took place in October 2021. The event included representation from multiple partners across the system and featured the voice of children and young people. The Summit recognised the current pressures and explored work already underway in response to these pressures. An action plan is now being pulled together arising from the Summit.

One of those responses is the re-launch of the [On Your Mind website](#) and a new Support Finder has been developed that signposts relevant mental health services based on the presenting needs of a young person through a conversational series of questions. The Support Finder has been piloted with select schools from October 2021.

The Children's Mental Health Service at Gloucestershire Health and Care continues to develop its support offer for young people. Personalised phone calls have been introduced for people once they are referred into the service. Recruitment across the service is on-going to increase capacity.

4. Campaigns and Awareness

Campaigns and awareness taking place in November/December 2021 included the following:

Stay Well This Winter (#StayWellGlos)

The health and care community in Gloucestershire launched a campaign during December to help people stay healthy and well

this winter. The campaign includes a checklist covering everything from vital messages about getting vaccinations when offered to staying active, keeping your home warm, eating well and where to get mental health advice and support.



There is also advice on looking out for loved ones and neighbours and seeking advice from the pharmacist as soon as a person starts to feel unwell, particularly important for those with a long-term health condition. More information on the Stay Well This Winter campaign can be found here- <https://www.onegloucestershire.net/stay-well-this-winter/>

Click or Call First

Click or Call First launched in December 2021, builds on the successful campaign run during the winter of 2020 highlighting the benefits of going online or calling first if your illness or injury is not life threatening. If people have an illness that won't go away, after self-care or advice from the pharmacy, they are advised to Click or Call their GP surgery through their website, the NHS App or by phone.

When someone thinks they may need A&E or to get the right service 24/7, they are encouraged to click www.111.nhs.uk or call 111. This year a local assessment and advice service run by doctors and nurses will be working alongside the 111 phone service to offer additional expert support. The campaign explains that the 111 phone service can book an appointment for them into local services such as GP surgeries, Community Minor Injury and Illness Units or one of the two A&E Departments if needed.

Wellbeing line launched for health and social care staff

A new service is being launched to provide mental health and wellbeing support for everyone working in health and social care in Gloucestershire. The Wellbeing Line is confidential and free of charge. It provides rapid mental health and psychological wellbeing assessments as well as signposting to appropriate services where required. Staff can contact the Wellbeing Line directly if they are struggling with their own mental health or wellbeing, or if they are worried about a colleague.

Big Health and Wellbeing Week

During this year's Big Health and Wellbeing Week (held in July 2021), which supports people with a Learning Disability, mental health issues and other disabilities, NHS colleagues and partner community organisations were invited to deliver sessions to create awareness of their services and support. More than 30 short session videos from the event have now been published and can be viewed here: <https://www.ghc.nhs.uk/our-teams-and-services/big-health-2021/>

5. Integrated Care System Development

Within Gloucestershire we are working towards further integration of services and support for residents in a way that improves the health and wellbeing of our local population.

Anchor Institutions

['Sources of Strength: Securing Gloucestershire's Health and Wellbeing through an Anchor Institutions Approach'](#) is the annual report from the Director of Public Health published in November 2021. The report recognises that the pandemic has shone a light on the value of our local communities and the places in which we live. Large organisations (known as 'anchor institutions') with a long-term commitment to the place they are rooted in play an essential role in strengthening the economic and social aspects of the local community.

The report is based around five areas and highlights both the c

- **Employment** – the role of anchor institutions in recruiting and retaining local staff
- **Procurement and Commissioning** – how goods and services can be procured so that organisations that know their local communities can effectively provide these services
- **Buildings and Capital**– ensuring that anchor institutions make their spaces available for community use, and how they can support access to affordable housing for staff
- **Environment** – how anchor institutions can help Gloucestershire meet its carbon neutral targets, as well as supporting improvement of air quality and the local environment
- **Place** – focusing on the needs of our local community and working in partnership across Gloucestershire.

Integrated Care System (ICS) Transition

Work also continues to put in place arrangements that (subject to the progression of the Health and Care Bill 2021-22) will enable the Integrated Care System (ICS) to become a formal partnership by April 2022 made up of an Integrated Care Board and Integrated Care Partnership. Since the previous report in November 2021, the following has taken place:

- Recruitment has commenced to Non-Executive Director roles for the new Integrated Care Board and work has been undertaken to draft the Constitution for the Integrated Care Board including Committee structure. Feedback on this has been received from partner organisations and was the focus for a Strategic Stakeholder workshop in early December 2021.
- Work is underway on our strategy for engaging people and communities, development of the quality and safety framework, clinical and care professional leadership as well as financial

framework. We also continue to explore opportunities to take on some direct commissioning of primary-care based services that are currently commissioned by NHSE/I from April 2022.

- The work on the establishment of the Integrated Care System also includes ensuring a safe closure of the Clinical Commissioning Group by the end of March.

6. Recommendations

This report is provided for information and Members are invited to note the contents.

Mary Hutton CEO Designate of the Gloucestershire Integrated Care Board.