

Executive Decision Making by an Officer with Delegated Powers

Decision to be taken by: Head of Joint Waste Management in consultation with the Chief Executive.

Pursuant to an Authorisation from: Cabinet 20th December 2019, authorising the Head of Joint Waste Management in consultation with the Chief Executive to enter into new residual waste reduction incentive agreements with WCAs from July 2020 under which WCAs will be incentivised to reduce waste through the provision of waste reduction, reuse and recycling initiatives.

Report title: Waste Collection Authority Incentive Payments

The decision	Further to a Cabinet decision of 20 th December 2019, to adopt the new Waste Collection Authority Incentive Payment Agreement as detailed in Appendix 1 of the Cabinet Report.
Background documents	<p>Cabinet report 20th December 2019.</p> <p>https://glostext.gloucestershire.gov.uk/documents/g9232/Public%20reports%20pack%20Friday%2020-Dec-2019%2010.00%20Cabinet.pdf?T=10</p> <p>New Partnership Terms of Reference Delegated Decision Notice</p> <p>https://glostext.gloucestershire.gov.uk/ieDecisionDetails.aspx?ID=1553</p>
Reasons for the decision	<p>To formally adopt the incentive payment mechanism as defined with the Cabinet report of 20th December 2019.</p> <p>This mechanism will assist in reducing the volume of residual waste collected by the Waste Collection Authorities (WCAs) of Gloucestershire through waste prevention, reuse and recycling activities. Such actions will assist in reducing overall waste management costs and also help protect the environment.</p> <p>This will also result in a single standard form of residual waste reduction incentive agreement that will be entered into with each of the WCAs. This approach is more equitable than the previous Food Waste Collection and Delivery Arrangements and provides greater transparency in the calculation of residual waste reduction incentive payments for all WCAs.</p>
Resource implications	<p>Payments will be made from within existing waste management revenue budget.</p> <p>The new Waste Reduction Incentive arrangements will continue to provide for a discretionary payment by GCC to the WCAs, which is over and above payments made under the statutory recycling credits scheme.</p> <p>Incentive payments by GCC to WCAs will increase if residual waste levels per household were to reduce and will decrease if residual waste levels per household were to increase. Any additional incentive payments made by GCC</p>

	to WCAs as a result of a reduction in household residual waste will be fully offset by a decrease in the residual waste treatment costs borne by GCC.
Who has been consulted?	Legal Services District and Borough Councils in Gloucestershire Executive Director for Economy, Environment and Infrastructure Chief Executive Cabinet Member for Environment and Planning
<p>What were their comments?</p> <p>Legal Services and District and Borough Councils have worked together with the Waste Management Team to finalise the agreement.</p> <p>Both the Chief Executive and the Cabinet Member remain happy to proceed with the adoption of this agreement.</p>	
<p>Background/Context</p> <p>The County Council has, over several years, adopted differing bi-lateral agreements with each Gloucestershire WCA whereby a discretionary incentive payment was made by the council to them for reducing residual household waste. Following a decision by Cabinet in December 2019, these agreements terminated in July 2020. Cabinet agreed to replace them with a new single agreement based upon the following three-part principles of payment;</p> <ol style="list-style-type: none"> i. A fixed payment, in recognition that all districts have invested in recycling and composting services and as a result have certain fixed or standing costs. ii. An incentive or performance payment, determined by a district council's performance against a household residual waste target. These targets have been set at levels as defined in appendix 1 of the Cabinet report. iii. A partnership and communications match fund payment, where each district makes an agreed annual contribution that is matched by GCC. <p>The third element of the proposed payment provides a working budget for the new Waste and Resources Partnership which has replaced the previous Gloucestershire Joint Waste Committee.</p> <p>The payment system has been developed in consultation with district councils. It provides a continued incentive to reduce waste, through an equitable and transparent payment system.</p> <p>This new incentive system has been formalised through a draft legal agreement and this decision notice provides the mechanism by which the agreement will be formally adopted.</p>	
<p>Alternative options considered and why they were rejected</p> <p>The alternative option of 'Do Nothing' was considered and rejected by Cabinet at their meeting of 20th December 2019 as this would have risked an increase in residual waste and associated treatment costs for GCC.</p>	

Risk Analysis	
Under the new incentive payment arrangements, if WCAs collect less household residual waste, this results in them receiving increased payments from GCC. However, these additional payments would be more than off-set by savings to GCC from avoided residual waste treatment costs. In this context the proposed arrangements do not present a financial risk.	
Equalities considerations	
There are no equalities considerations associated with this decision as it has no greater or lesser impact on people sharing any of the nine protected characteristics.	
Has a Due Regard Statement been completed? No	
Has any conflict of interest been declared by any Cabinet Member consulted on the decision?	No
If any conflict of interest declared, was a dispensation granted by the Audit and Governance Committee of the Council?	Date of dispensation: n/a
Does this decision report form or any supporting papers provided contain confidential or exempt information?	No
Does this decision need to be published on the GCC website?	Yes
<p>Having fully considered all available information, I have decided to reject any alternative options and take the recommended decision(s), for the reasons set out in this report.</p>  <p>Signed Head of Joint Waste Management</p>	
Date: 3 rd December 2020	
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