

Long Term Plan ICS Response Update

Health & Well-being Board
17th September 19

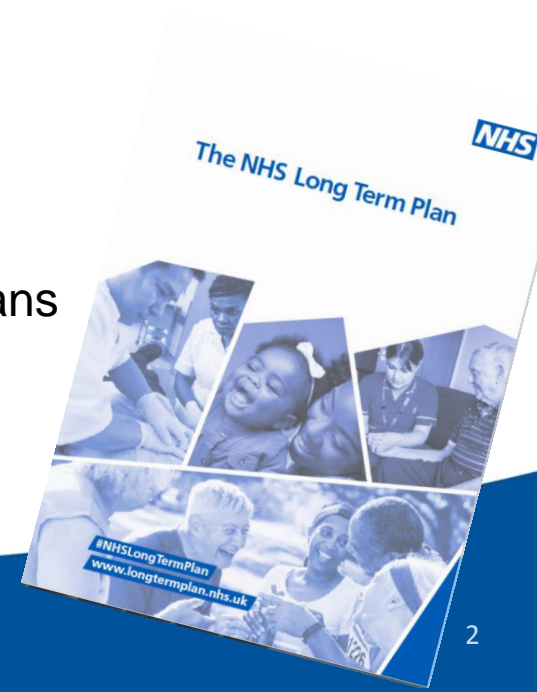
Expectations of system plans

System (ICS) plans for delivery through to 2023/24 covering

- **System Narrative Plan:** describe how systems will deliver transformation activities to enable improvements for patients and communities
- **System Delivery Plan:** finance, workforce and activity, providing an aggregate system delivery expectation and setting the basis for the 2020/21 operational plans; also covers the LTP “Foundation Commitments”

Timeline

- End of September 2019 – draft submission
- Mid-November 2019 – final submission
- Christmas 2019 – National publication of implementation plans



Strategic Planning Round timetable

1. Strategic Planning Tool

- System plans underpinned by realistic **Finance, Workforce & Activity** plans
- Technical tools and documentation will be provided for systems to complete – functional versions TBC

2. Strategic Planning – LTP collection

- Plans with **trajectories over next 5 years** against LTP headline metrics
- Technical tools and documentation will be provided for systems to complete – functional versions TBC

3. Strategy Delivery Plan

- **Narratives** reflecting how LTP will be delivered locally; build on existing local strategies to form basis for **local engagement**
- Locally developed, but using recommended areas/structure from Technical Guidance

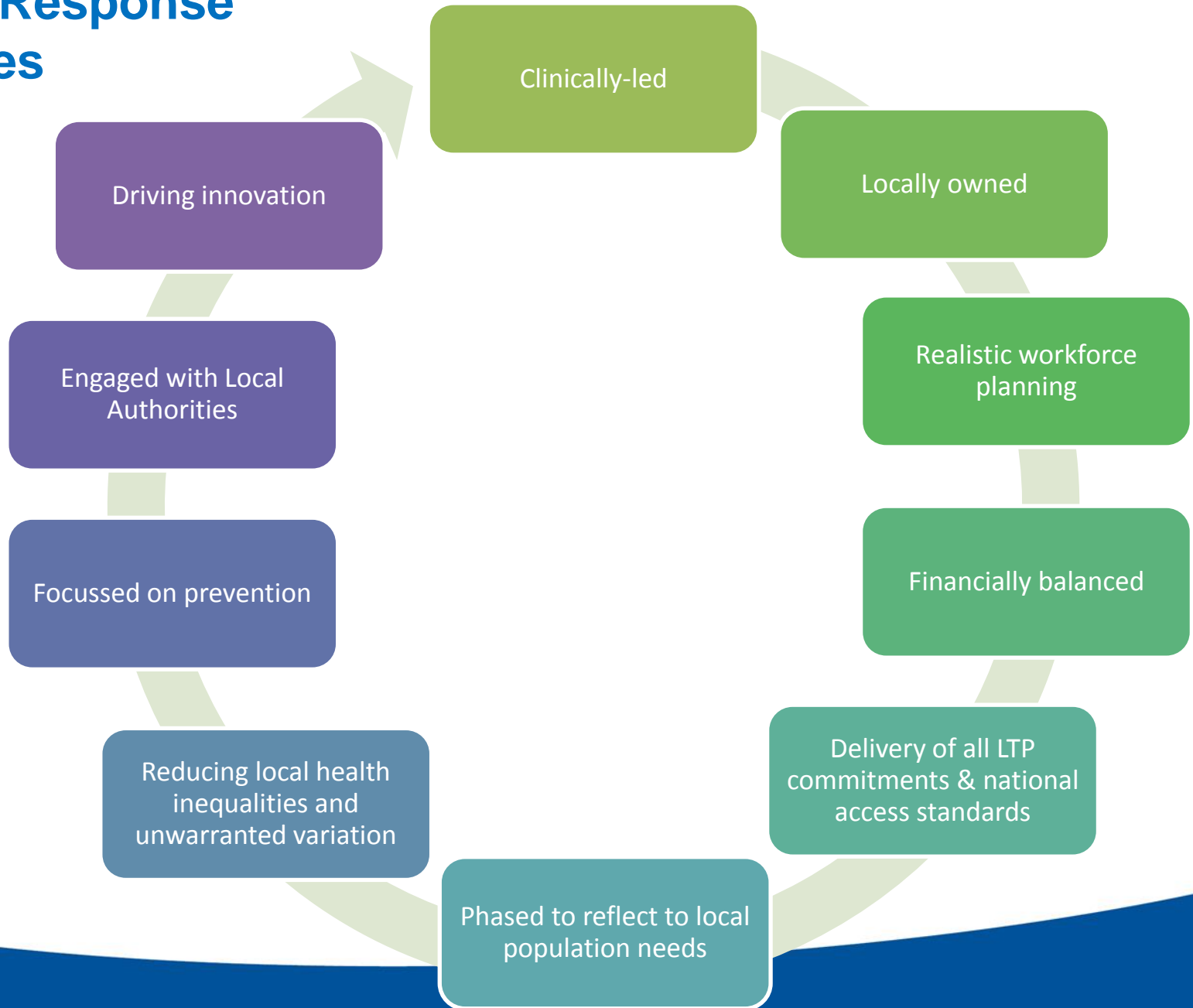
4. Health Education England workforce tool

- System to complete **detailed 'e-workforce' template** to submit alongside strategic planning tool above
- Systems to complete **workforce narrative**

Operational Planning 20/21

- Strategic Planning will **support and inform operational planning** round for 2020/21
- Strategic plans provide **baseline for agreeing indicative contract values and activity** levels for 2020/21
- Anticipate a **clear link between strategic plan bottom lines and operational plans**

System Response Principles



One Gloucestershire approach

- Use feedback from “*What Matters to You*” engagement
- Use **population health management information** to tailor phasing to local need
- Alignment to existing and emerging system strategies including Health & Wellbeing Strategy
- Work with **Primary Care Networks** and **Integrated Locality Partnerships** to prioritise
- Engage existing groups to **ensure plans are clinically-led** and owned across partners
- Underpinned by workshops for Directors of Finance and whole system project team (representation from all ICS partners)

The focus for Gloucestershire



Reducing Inequalities



Delivery through integrated primary & community care in places



Improving Access & cancer diagnosis



Increasing Investment in Mental Health in line with the MHIS



Increasing prominence of Children & Young People's Services

The focus for Gloucestershire



Developing and delivering the Fit for the Future vision



Continuing to improve frailty & dementia care



Supporting our workforce & integration



Digitally enabling our system



Underpinned by Population Health Management and focus on priority programmes

Aligning with the Health & Wellbeing Strategy

- Timing means that there can be excellent alignment with the refreshed **Health & Wellbeing strategy** re-emphasising the our system priorities with particular overlap with
 - Physical activity
 - Mental wellbeing
 - Healthy lifestyles including reducing smoking and alcohol dependence
 - Early years and best start in life
- Development of **Prevention & Health Inequalities Framework** will aim to
 - Establish a clear oversight of how we address prevention and health inequalities across the ICS
 - Provide a clear offer and ask of the Clinical Programme Groups (CPGs) in terms of prevention
 - Support prevention and addressing health inequalities at a local level through the Integrated Locality Partnerships (ILPs) and Districts
 - Provide a Gloucestershire response to the prevention element of the Long Term Plan (LTP)
- Supported by **The One Gloucestershire Way**
- Underpinned by a more **personalised approach** to care and support



Challenges & Opportunities

Challenges

- Total resources available to the system remain unclear therefore affordability is difficult to assess and likely to be challenging
- Level of growth in our aging population: e.g. predicted 24.8% growth in people aged 75-84 by 2023
- Timescales to respond are short and run alongside Fit for the Future engagement

Opportunities

- Able to showcase progress made since STP plan in 2016
- Good public engagement basis on which to build our response
- ICS status is supporting the access to targeted transformation funds
- Well placed to deliver on integrated working between primary & community services
- Platform to rapidly accelerate digital infrastructure
- System narrative gives opportunity to emphasise the importance of joining up health & social care beyond the ambition in the national long term plan
- Opportunity to promote sustainability within our ICS

Timeline

Meeting	Activity
August & September	Activity, Workforce & Finance triangulation Produce subject matter narrative Engage Integrated Locality Partnerships
ICS Wide Meetings	Review outputs of template and begin prioritisation process
ICS Execs Sept (19/09)	Review draft and any high level concerns ahead of draft submission
ICS Board Sept (24/09)	Update on draft
Partner Boards	Update on draft
Draft Submission (27/09)	
October	Activity, Workforce & Finance triangulation Finalise subject matter narrative Further prioritisation of resources
October	Partner Boards and Executive Groups Strategic Stakeholders including HWB
ICS NEDs network	Update on response
ICS Executive Nov (07/11)	Final review of submission
Submission (15/11)	