

	<b>COTSWOLD DISTRICT COUNCIL SERVICE REVIEW UPDATE</b>
<b>Committee</b>	Gloucestershire Joint Waste Committee
<b>Committee Date</b>	4 December 2018
<b>Significant Decision</b>	No
<b>Responsible Officers</b>	Scott Williams, Contracts Manager – Collections & Street Scene, 01285 623123, <a href="mailto:scott.williams@cotswold.gov.uk">scott.williams@cotswold.gov.uk</a>
<b>Main Consultees</b>	None
<b>Purpose of Report</b>	The purpose of this report is to update members on the Cotswold District Council (CDC) waste and recycling collection service review.
<b>Recommendations</b>	<p><i>It is recommended that the Committee:</i></p> <p>a) Notes the progress made on the CDC service review.</p>
<b>Resource Implications</b>	None

## 1. Background

1.1 In 2012 CDC and Cheltenham Borough Council (CBC) created Ubico Limited, a teckal company designed to deliver environmental services and provide better value for money. CDC's service transferred from SITA UK Limited to Ubico in August 2012 and some weeks later a new kerbside plastic collection service was launched. The Council purchased recycling collection vehicles at that time, which allowed materials that are pre-sorted by residents in black boxes and blue and white bags, to be loaded onto different compartments on the vehicle. The vehicles were built to order with the size of each compartment being designed around the quantity of each material being collected in the Cotswolds.

1.2 Most waste and recycling collection vehicles have a useful life of around 7 years after which the cost to repair and maintain them becomes excessive and replacement becomes the better financial option. Vehicles are likely to breakdown more frequently as they get older and this can impact on the service to the customer and lead to considerable hire costs. As the CDC recycling fleet entered service in 2012 it is due for replacement in 2019. High repair costs are already being experienced, due to the punishing nature of the collection operation within this large rural district. A review is currently underway to consider depreciating fleet over 6 years, comparing replacement cost against maintenance and repair costs and considering qualitative factors such as service reliability.

1.3 Replacement of vehicles provides an opportunity to review the collection service that is provided. There are a number of reasons to consider service change, notably a desire to enhance existing service provision and recycling performance, a need to reflect changing demands (i.e. housing growth, changes in material quantities presented) and address financial pressures.

## **2. Shared Objectives – the Joint Waste Committee**

2.1 The Gloucestershire Joint Waste Committee (GJWC) has agreed a shared objective of working towards a common waste and recycling collection service in the County. Gloucester City and Stroud District Councils have also expressed an interest in this common aim. Greater alignment of collection services offers greater opportunities for shared services, joint procurement, increased resilience and efficiency savings. It would also present a simpler message to the public, particularly for those residents that may move between districts or have families in different areas. This in turn would enable more consistent communication strategies in support of the targets and aspirations set out in the Joint Municipal Waste Management Strategy.

2.2 CDC is the first authority to review its services since this objective was agreed by the GJWC. The committee was consulted on the public consultation that was developed for CDC and has approved its use as a broad template for all future waste consultations across the districts.

2.3 The challenge is now to develop a service model that may suit all partners, particularly as there is a range of collection methodology currently used from a fully pre-sorted kerbside service at Cotswold to a full comingled service at Tewkesbury. There also needs to be recognition that some collection methods will be better suited to certain demographics/environments; the challenges of collections in a rural district like Cotswold will be different to the challenges of collections in an urban area such as Gloucester or Cheltenham. Complete service alignment may not be feasible, but the objective will be to achieve comparable and more standardised services where at all possible.

2.4 The CDC recycling service is currently very similar to the CBC service, the only differences being the way that food and garden waste are collected and that the CBC recycling service collects small waste electricals, textiles and household batteries from the kerbside. If services can be aligned with neighbouring authorities it presents an opportunity to consider cross boundary working, which could generate savings for both authorities.

## **3. Review of service options**

3.1 Attached at Appendix 1 are the outline service options which underwent high level modelling.

3.2 In October 2018, the JWC Members were asked to consider these service options available to CDC and the wider partnership and offer feedback. This has helped shape the reports being submitted to CDC Cabinet and Council and will inform the decision making process.

3.3 Options 1, 2 & 5 together with the option for separate food and garden waste collections were selected for detailed costing by Ubico.

3.4 Having received the costing information from Ubico, the necessary financial, risk and performance scrutiny was undertaken by officers.

#### **4. Approval Process**

4.1 On 3rd December, CDC Cabinet was presented with options 1, 2 & 5, their costs, risks and likely impacts on recycling performance, and preferences arising from consultations with the Public, District Council Members, Town & Parish Councils and the Joint Waste Committee.

4.2 Officers will update the Joint Waste Committee on the outcome of the cabinet meeting and on any recommendation being submitted for ratification by Council on 11<sup>th</sup> December.

## Appendix 1 – Service Options

Option	Residual		Dry recycling		Food		Garden																																																					
	Frequency / vehicle	Container	Frequency / vehicle	Container	Frequency / vehicle	Container	Frequency / vehicle	Container																																																				
<b>Baseline</b>	Fortnightly - RCV	180 litre wheeled bin (some households provided with 120 litre wheeled bins or plastic sacks)	Fortnightly - Multi-stream - Stillage	x2 reusable sacks and x1 kerbside box	Weekly - co-collected with garden waste - RCV	10 litre food waste container	Weekly - co-collected with food waste - RCV	240 litre wheeled bin or sacks																																																				
<b>Option 1</b>			Fortnightly - Multi-stream - RRV	x2 reusable sacks and x1 kerbside box					<b>Option 2</b>	Fortnightly - Multi-stream - RRV	x2 reusable sacks and x1 kerbside box	Weekly - co-collected with dry recycling in week 1 (RRV) and separately in week 2 (7.5t RCV)	25 litre food waste container	Fortnightly - RCV	240 litre wheeled bin or sacks	<b>Option 3</b>	Weekly - Multi-stream - RRV	x2 reusable sacks and x1 kerbside box	Weekly - co-collected with dry recycling (RRV)	25 litre food waste container	Fortnightly - RCV	240 litre wheeled bin or sacks	<b>Option 4a</b>	Fortnightly - Multi-stream - Split back RCV and RRV	x2 reusable sacks and x1 kerbside box	Weekly - co-collected with garden waste - RCV	10 litre food waste container	Weekly - co-collected with food waste - RCV	240 litre wheeled bin or sacks	<b>Option 4b</b>	Fortnightly - Multi-stream - Split back RCV and RRV	x2 reusable sacks and x1 kerbside box	Weekly - co-collected with dry recycling in week 1 (RRV) and separately in week 2 (7.5t RCV)	25 litre food waste container	Fortnightly - RCV	240 litre wheeled bin or sacks	<b>Option 5a</b>	Fortnightly - Two-stream - Split back RCV	240 litre wheeled bin and reusable sack	Weekly - co-collected with garden waste - RCV	10 litre food waste container	Weekly - co-collected with food waste - RCV	240 litre wheeled bin or sacks	<b>Option 5b</b>	Fortnightly - Two-stream - Split back RCV	240 litre wheeled bin and reusable sack	Weekly - 7.5t RCV	25 litre food waste container	Fortnightly - RCV	240 litre wheeled bin or sacks	<b>Option 6a</b>	Fortnightly - Co-mingled - RCV	240 litre wheeled bin	Weekly - co-collected with garden waste - RCV	10 litre food waste container	Weekly - co-collected with food waste - RCV	240 litre wheeled bin or sacks	<b>Option 6b</b>	Fortnightly - Co-mingled - RCV	240 litre wheeled bin
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