

	Project	Affecting	Objective and /or Outcomes	Target completion date	Notes
<b>1</b>	<b>Strategic Direction</b>				
1.1	Service Integration Routemap.	All	To develop a preferred option and pathway to service integration.	Oct-19	Carried forward from 2018-21
1.2	Continue to encourage GCiC and SDC to join the JWC.	All	To develop an overall strategy and optimised delivery framework for efficient, effective and inclusive resource management in Gloucestershire.	Ongoing	Carried forward from 2018-21
1.3	Review and renew the Gloucestershire Joint Municipal Waste Management Strategy (GJMWMS).	All	To agree a vision, priorities and targets for municipal waste management in Gloucestershire beyond Mar 2020.	Feb-20	Carried forward from 2018-21
1.4	Review partnership IAA, payments and funding arrangements.	All	To ensure that governance and funding arrangements continue to support the achievement of the partnerships' vision, priorities and targets. To continue to provide good value for money for partner councils.	Oct-20	New. Logical that governance and funding review follows the strategy review.
<b>2</b>	<b>Infrastructure</b>				
2.1	Review current depot, transfer and HRC provision and assess future requirements.	All	To assess current premises and identify future infrastructure requirements needed to meet future GJWMS priorities and targets.	Mar-21	New - broadened from FoD depot review. Long term arrangements for waste transfer need to be developed and a number of districts are seeking to review current depot provision.
<b>3</b>	<b>Procurement</b>				
3.1	Procurement of a replacement composting contract for garden waste collected in Gloucestershire.	All	New contract to compost garden waste. To include bulking and haulage where required.	Jan-20	Carried forward. Procurement project to commence May/Jun 2019.
3.2	Purchase HRC mobile compactors.	GCC	To replace compactors at Oak Quarry, Wingmoor and (subject to capital bid) Fosse Cross HRCs.	Jun-19	Carried forward. Capital growth bid submitted to GCC in Jul 2018. Outcome awaited.

3.3	Food waste contract procurement.	GCC	To ensure that a food waste recycling contract remains in place beyond the end of current contract term. To include bulking and haulage where required.	Sep-21	Carried forward. Existing contract extended until 30th Sept 2021. New contract to be procured. Scope extended to include bulking & haulage.
3.4	Reach decision on contract extensions for sale of recyclable materials from HRC sites.	GCC	To ensure continued arrangements for HRC recycle sales.	Aug-20	Decision to be taken in Jun 2019
3.5	Dry recycling material transfer extension/procurement.	TBC	To ensure that there are adequate arrangements in place for the transfer of mixed dry recycling to the MRF beyond the end of the current contract term.	Apr-19	Carried forward - currently based on a rolling annual extension.
3.6	Make arrangements for the continued monitoring of closed landfill sites.	GCC	To ensure monitoring remains in place following the end of the current waste disposal services contract.	Jan-20	New
3.7	Make arrangements for the collection and disposal of clinical waste.	All	To ensure collection and disposal arrangements remain in place for clinical waste following the end of the current waste disposal services contract.	Jan-20	New
3.8	Ensure arrangements remain in place for the collection of sharps from community pharmacies.	All	To ensure collection and disposal arrangements remain in place for sharps following the end of funding for this service by the NHS.	[Date]	New
<b>4</b>	<b>Service Development, Efficiency and Improvement</b>				
4.1	Review options for dewatering and recycling street sweepings and gulley waste.	All	To assess and, if economically viable, arrange recycling of street sweepings and gulley waste.	Mar-20	Carried forward. Any arrangement needs to be via UBB.
4.2	To review and establish how new developments that cross boundaries will be serviced.	TBC	To undertake a business case for a consistent service in the JCS area around Cheltenham, which crosses district boundaries. To ensure that the preferred collection service is aligned with wider GJWC work on service integration.	Oct-19	Carried forward
4.3	Support CDC in implementing new waste and recycling collection service in 2019.	CDC	To implement the recommendations of the collection service options appraisal, by overseeing the implementation of new waste and recycling collection services by Ubico in Cotswold D.C	Oct-19	New project phase following last year's options appraisal work.
4.4	Review HRCs to explore service efficiency opportunities.	GCC	Devise and implement further efficiencies at HRCs in order to contribute to GCC's wider savings programme.	Jun-19	New/Continuation of efficiency savings programme
4.5	Residual waste composition analysis.	GCC	Four-season analysis of kerbside and HRC residual waste commencing summer 2018.	Apr-19	Carried forward - Spring sort will fall in 2019/20.
4.6	Mobilisation of Javelin Park Energy from Waste contract.	GCC	To ensure that the contract is mobilised on time and in line with the contract requirements.	Jul-19	Carried forward

4.7	Mobilisation of Forest of Dean Street Cleaning Contract.	FoDDC	To ensure a smooth mobilisation of the new contract.	Apr-19	New project phase following last year's procurement project.
4.8	Coordinate Forest of Dean community panel on waste and recycling	FoDDC	To seek local residents views on current and future waste and recycling service priorities	Ongoing	New
4.9	Assess the feasibility of introducing reuse shops at HRCs	GCC	To reduce waste and increase reuse by providing reuse shops at HRC	Oct-20	New
<b>5</b>	<b>Communications and Behavioural Change</b>				
5.1	Communications campaign highlighting the importance of separating the right materials for recycling.	All	Maintaining high quality recyclable materials and minimising contamination.	Mar-20	Carried forward
5.2	Communications campaign to promote food waste prevention and recycling.	All	Encourage residents to reduce food waste, maintain high capture rates of food waste for recycling and minimise the amount of food waste within the residual waste stream.	Mar-20	Carried forward
5.3	Communications campaign to promote the reduction and recycling of plastic waste.	All	Encourage residents to reduce consumption of single-use plastics, maintain high capture rates of plastic for recycling and minimise the amount of plastic materials within the residual waste stream.	Mar-20	Carried forward
5.4	Javelin Park communications.	GCC	To ensure consistent and clear communications relating to the operation of the facility.	Ongoing	Carried forward
5.5	Continued promotion of real nappies.	GCC	To provide information and support on the use of reusable nappies and to promote the uptake of the Gloucestershire Real Nappy voucher scheme.	Ongoing	Carried forward
5.6	Continued support for home and community composting.	GCC	To provide information and support on home and community composting and continue to make home composting bins available for purchase by Gloucestershire residents.	Ongoing	Carried forward
5.7	Promote garden waste collection schemes in all districts.	CDC, FoDDC & TBC	To promote and sustain uptake in garden waste collection services.	Jun-19	Carried forward
5.8	To build on the Love Your Forest anti-litter campaign.	FoDDC	To develop and deliver an action plan to work with the community to change behaviour and reduce littering across the district. Wherever possible, to share and apply learning across the partnership.	Ongoing	Carried forward. Could extend to wider street cleaning comms campaigns.
5.9	Support the roll-out of new waste and recycling collection services in Cotswold D.C	CDC	To provide clear and timely information on any changes and enhancements to collection services so that any disruption from the service change is minimised and recycling performance is maximised.	Oct-19	New

5.10	Review and update the Recycle for Gloucestershire branding and communications materials.	All	To provide attractive, modern communication channels to promote our sustainable waste management messages.	Mar-20	New - to consider a move to the new WRAP "Do/Does" branding and increase our social media offer.
<b>6</b>	<b>Safety, Health and Environmental impact of operations</b>				
6.10	Monitoring, reporting and continuous review of health and safety policy and practices of GJWC contractors and service providers.	ALL	To ensure safe working practices are in place and to establish common processes and best practice.	Ongoing	Carried forward