

Appendix 2 - High Level Risks

<p>Impact</p> <p>v.Lo = Negligible</p> <p>Lo = Minor</p> <p>Med = Moderate</p> <p>Hi = Major</p> <p>v.Hi = Catastrophic</p>	<p>Probability</p> <p>Not foreseeable</p> <p>Unlikely</p> <p>Possible</p> <p>Likely</p> <p>Almost certain</p>
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Ref	Risk	Effect	Raw Score			Mitigation planned	Mitigated Score		
			Impact	Prob.	Score		Impact	Prob.	score
R5	Ubico service costs increase beyond budgeted amounts.	Additional budget has to be found, meaning that other services may need to be cut back.	Hi	Hi		Additional financial support recruited by Ubico. Monthly budget monitoring by JWT and Partner Councils as part of regular contract monitoring and financial reporting processes. SMG met with Ubico MD about the need make efficiencies.	Hi	Med	
R12	Failure to make transfer arrangements for the delivery of waste to Javelin Park	Waste cannot be delivered to the facility or waste has to be direct delivered by collection vehicles over longer distances.	V Hi	Med		Procurement exercise to secure transfer arrangements. Development of a direct delivery contingency plan. Negotiation between GCC, CBC and TBC to manage down the costs of waste transfer from those boroughs.	Med	Lo	
R13	Driver shortages	Impact on service delivery if not all rounds can be deployed, particularly if over a sustained period. Wage pressure may also become a factor.	Hi	Hi		Work with contractors to ensure they have policies in place for driver training and retention. Ensure drivers have met CTC requirements.	Hi	Med	