

	<b>Management Accounts Monitoring Report 2016/17</b>
<b>Committee</b>	Gloucestershire Joint Waste Committee
<b>Committee Date</b>	<b>6 December 2016</b>
<b>Significant Decision</b>	No
<b>Responsible Officers</b>	Steve Read, Head of Service, Gloucestershire Joint Waste Team (01823 625707); <a href="mailto:steve.read@gloucestershire.gov.uk">steve.read@gloucestershire.gov.uk</a> ;
<b>Main Consultees</b>	None
<b>Purpose of Report</b>	<p>The purpose of this report is to set out the financial performance of the individual authorities within the JWC against their approved annual budget for the first seven months of the current financial year.</p> <p>It also shows the combined position across authorities.</p>
<b>Recommendations</b>	<p><b><i>It is recommended that the Committee:</i></b></p> <p>a) Notes the summary financial performance as contained in this report.</p>
<b>Resource Implications</b>	None

## 1) Background

- a) When the Joint Waste Committee was formed it was agreed that budget setting and service charges are retained decisions for the individual authorities within the partnership.
- b) As such the operational budgets for waste disposal, waste collection and street cleaning have remained with their respective authority but are managed by officers within the Joint Waste Team.
- c) The majority of the operational budget consists of payments to contractors: Gloucestershire County Council contracts include Cory for waste disposal and since August Ubico for Household Recycling Centres; Forest of Dean District Council contracts include Biffa for waste collection and street cleaning and Cheltenham, Cotswold and Tewkesbury delivery provider for waste collection and street cleaning is the local authority company Ubico.
- d) As Gloucestershire County Council (GCC) is the Administering Authority for the Joint Waste Committee, budgets associated with running the Joint Waste Committee are reported within their figures. Staffing costs for the Joint Waste Team are the largest element of this budget. These are transferred from each partner organisation's budget to the Administering Authority on a quarterly basis.

## **2) Current Financial Position**

- a) Appendix 1 is the combined revenue budgets for GCC, CBC, CDC, FODDC and TBC and shows the current forecast year end revenue position is an overspend of £361,000 (0.92% of the net budget). This is based on monitoring forecasts made in November 2016 and actual financial transactions to the end of October 2016.

## **3) Waste Disposal Costs**

- a) Appendix 2 shows the Gloucestershire County Council revenue budget.
- b) The net forecast budget position for waste disposal is £100,000 underspend. New contractual arrangements regarding recyclate income from waste collected at Household Recycling Centres accounts for an additional £130,000 of income. There is an overspend on waste contracts, mainly due to additional tonnage accepted at the Household Recycling Centres, offset by less residual waste than forecast being delivered by the waste collection authorities. Waste projects are underspent due to a delay in implementation.

## **4) Waste Collection Costs**

- a) Appendix 3 shows Cheltenham Borough Council revenue budget. The forecast outturn is an overspend of £235,000 against the current budget. This overspend is due to recycling collection schemes where an additional vehicle is currently being employed as a result of a growth in property numbers and inefficient rounds; food waste is also being collected separately. There is also an income shortfall showing across the range of services due to lower than budget commodity prices. As outlined elsewhere on this agenda, a service redesign planned for roll out in September 2017 will include optimisation of rounds and provide for increased property numbers for the next 3 to 5 years.
- b) Appendix 4 shows Cotswold District Council revenue budget. The forecast outturn is an overspend of £155,000. The majority of this is due to the cost of an additional recycling collection vehicle being used until round re-zoning changes were introduced in September to manage greater demand. There was a slight drop in material income as a result of a fall in commodity prices however these have since risen again. The procurement of bins and caddies for household waste as a result of a large amount of property development, which was not included in the base budget, has contributed to the overspend. This is partly offset by additional income from the green waste collection scheme due to an increase in the number of subscribers.
- c) Appendix 5 shows the Forest of Dean District Council revenue budget. A balanced budget is currently forecast.
- d) Appendix 6 shows Tewkesbury Borough Council revenue budget and the forecast outturn for the year is an overspend of £71,000. The Ubico contract is currently overspending at the end of Quarter 2 for waste and recycling collection due to growth in both areas; Ubico have reported they expect the situation to continue to year end. The overspend on recycling collection scheme costs is partly offset by increased income from recycling credits. Street cleaning is overspending due to Ubico using agency staff to meet demand.

## Appendix 1 – Total Revenue Budget Summary across all JWC partners

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17						
Head of Service:	Steve Read		Analysis of progress to:		31/10/2016	
Budget Area	Total Budget £'000	Profiled Budget To Date £'000	Actual To Date £'000	Variance To Date £'000	Forecast Outturn £'000	Forecast Year End Variance £'000
<b>Joint Waste Management Unit</b>						
Gross Expenditure	291	190	182	-8	291	0
Income	-250	-125	-124	1	-250	0
<b>Net Expenditure</b>	<b>41</b>	<b>65</b>	<b>58</b>	<b>-7</b>	<b>41</b>	<b>0</b>
<b>Joint Improvement Board</b>						
Gross Expenditure	0	0	0	0	0	0
Income	-41	0	-81	-81	-41	0
<b>Net Expenditure</b>	<b>-41</b>	<b>0</b>	<b>-81</b>	<b>-81</b>	<b>-41</b>	<b>0</b>
<b>TOTAL - GJWP</b>	<b>0</b>	<b>65</b>	<b>-23</b>	<b>-88</b>	<b>0</b>	<b>0</b>
<b>Waste Disposal</b>						
<b>Royalty Payments</b>	<b>-628</b>	<b>-337</b>	<b>-356</b>	<b>-19</b>	<b>-665</b>	<b>-37</b>
<b>WCA Landfill and Composting</b>	<b>17,019</b>	<b>9,076</b>	<b>8,741</b>	<b>-335</b>	<b>16,560</b>	<b>-459</b>
<b>Household Recycling Centres</b>						
Gross Expenditure	4,309	2,388	2,469	81	4,932	623
Income	0	0	0	0	-130	-130
<b>Net Expenditure</b>	<b>4,309</b>	<b>2,388</b>	<b>2,469</b>	<b>81</b>	<b>4,802</b>	<b>493</b>
<b>Trade Waste</b>	<b>-3</b>	<b>-2</b>	<b>0</b>	<b>2</b>	<b>-3</b>	<b>0</b>
<b>Recycling Credits</b>	<b>3,644</b>	<b>1,758</b>	<b>1,344</b>	<b>-414</b>	<b>3,768</b>	<b>124</b>
<b>Tipping Away</b>	<b>56</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56</b>	<b>0</b>
<b>Closed Landfill Sites</b>	<b>32</b>	<b>16</b>	<b>39</b>	<b>23</b>	<b>33</b>	<b>1</b>
<b>WCA Fridges and TVs</b>	<b>76</b>	<b>39</b>	<b>36</b>	<b>-3</b>	<b>71</b>	<b>-5</b>
<b>Management Costs</b>						
Gross Expenditure	2	0	2	2	2	0
Income	-8	0	0	0	-8	0
<b>Net Expenditure</b>	<b>-6</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>-6</b>	<b>0</b>
<b>Waste Projects</b>	<b>100</b>	<b>44</b>	<b>30</b>	<b>-14</b>	<b>30</b>	<b>-70</b>
<b>Waste Education</b>	<b>20</b>	<b>30</b>	<b>0</b>	<b>-30</b>	<b>0</b>	<b>-20</b>
<b>Marketing Promotions - Waste</b>	<b>122</b>	<b>71</b>	<b>2</b>	<b>-69</b>	<b>56</b>	<b>-66</b>
<b>TOTAL - WASTE DISPOSAL</b>	<b>24,741</b>	<b>13,083</b>	<b>12,307</b>	<b>-776</b>	<b>24,702</b>	<b>-39</b>
<b>Waste Collection</b>						
<b>Household Waste</b>	<b>4,918</b>	<b>2,928</b>	<b>2,878</b>	<b>-50</b>	<b>4,985</b>	<b>67</b>
<b>Bulky Household Waste</b>						
Gross Expenditure	69	35	42	7	69	0
Income	-120	-71	-93	-22	-120	0
<b>Net Expenditure</b>	<b>-51</b>	<b>-36</b>	<b>-51</b>	<b>-15</b>	<b>-51</b>	<b>0</b>
<b>Food/Organic Waste</b>						
Gross Expenditure	105	102	100	-2	105	0
Income	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>105</b>	<b>102</b>	<b>100</b>	<b>-2</b>	<b>105</b>	<b>0</b>
<b>Green Waste</b>						
Gross Expenditure	2,578	1,610	1,576	-34	2,586	8
Income	-2,317	-1,989	-2,027	-38	-2,381	-64
<b>Net Expenditure</b>	<b>261</b>	<b>-379</b>	<b>-451</b>	<b>-72</b>	<b>205</b>	<b>-56</b>
<b>Recycling Centres</b>						
Gross Expenditure	819	452	365	-87	819	0
Income	-266	-155	-114	41	-266	0
<b>Net Expenditure</b>	<b>553</b>	<b>297</b>	<b>251</b>	<b>-46</b>	<b>553</b>	<b>0</b>

Budget Area	Total Budget £'000	Profiled Budget To Date £'000	Actual To Date £'000	Variance To Date £'000	Forecast Outturn £'000	Forecast Year End Variance £'000
<b>Bring Sites</b>						
Gross Expenditure	324	187	196	9	324	0
Income	-104	-61	-40	21	-104	0
<b>Net Expenditure</b>	<b>220</b>	<b>126</b>	<b>156</b>	<b>30</b>	<b>220</b>	<b>0</b>
<b>Recycling Collection Schemes</b>						
Gross Expenditure	5,381	3,305	3,440	135	5,622	241
Income	-2,869	-1,569	-1,372	197	-2,879	-10
<b>Net Expenditure</b>	<b>2,512</b>	<b>1,736</b>	<b>2,068</b>	<b>332</b>	<b>2,743</b>	<b>231</b>
<b>Bulking of Recyclables</b>						
Gross Expenditure	219	128	125	-3	219	0
Income	-434	-253	-132	121	-249	185
<b>Net Expenditure</b>	<b>-215</b>	<b>-125</b>	<b>-7</b>	<b>118</b>	<b>-30</b>	<b>185</b>
<b>Trade Waste</b>						
Gross Expenditure	875	515	518	3	883	8
Income	-934	-630	-571	59	-932	2
<b>Net Expenditure</b>	<b>-59</b>	<b>-115</b>	<b>-53</b>	<b>62</b>	<b>-49</b>	<b>10</b>
<b>Recycling Schemes Marketing</b>	<b>119</b>	<b>55</b>	<b>30</b>	<b>-25</b>	<b>118</b>	<b>-1</b>
<b>TOTAL - WASTE COLLECTION</b>	<b>8,363</b>	<b>4,589</b>	<b>4,921</b>	<b>332</b>	<b>8,799</b>	<b>436</b>
<b>Street Cleaning</b>	<b>2,996</b>	<b>1,867</b>	<b>1,735</b>	<b>-132</b>	<b>3,015</b>	<b>19</b>
<b>Central Costs</b>						
<b>Central Support Costs</b>	<b>1,786</b>	<b>320</b>	<b>320</b>	<b>0</b>	<b>1,786</b>	<b>0</b>
<b>JWT Staffing Costs</b>	<b>592</b>	<b>296</b>	<b>226</b>	<b>-70</b>	<b>537</b>	<b>-55</b>
<b>Depreciation</b>	<b>597</b>	<b>258</b>	<b>247</b>	<b>-11</b>	<b>597</b>	<b>0</b>
<b>TOTAL - CENTRAL COSTS</b>	<b>2,975</b>	<b>874</b>	<b>793</b>	<b>-81</b>	<b>2,920</b>	<b>-55</b>
<b>TOTAL NET EXPENDITURE</b>	<b>39,075</b>	<b>20,478</b>	<b>19,733</b>	<b>-745</b>	<b>39,436</b>	<b>361</b>

## Appendix 2 – Gloucestershire County Council

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17						
Head of Service:	Steve Read		Analysis of progress to:	31/10/2016		
Partner: Gloucestershire County Council						
Budget Area	Total Budget £'000	Profiled Budget To Date £'000	Actual To Date £'000	Variance To Date £'000	Forecast Outturn £'000	Forecast Year End Variance £'000
<b>Joint Waste Management Unit</b>						
Gross Expenditure	291	190	182	-8	291	0
Income	-250	-125	-124	1	-250	0
<b>Net Expenditure</b>	<b>41</b>	<b>65</b>	<b>58</b>	<b>-7</b>	<b>41</b>	<b>0</b>
<b>Joint Improvement Board</b>						
Gross Expenditure	0	0	0	0	0	0
Income	-41	0	-81	-81	-41	0
<b>Net Expenditure</b>	<b>-41</b>	<b>0</b>	<b>-81</b>	<b>-81</b>	<b>-41</b>	<b>0</b>
<b>TOTAL - GJWP</b>	<b>0</b>	<b>65</b>	<b>-23</b>	<b>-88</b>	<b>0</b>	<b>0</b>
<b>Waste Disposal</b>						
Royalty Payments	-628	-337	-356	-19	-665	-37
WCA Landfill and Composting	17,019	9,076	8,741	-335	16,560	-459
<b>Household Recycling Centres</b>						
Gross Expenditure	4,309	2,388	2,469	81	4,932	623
Income	0	0	0	0	-130	-130
<b>Net Expenditure</b>	<b>4,309</b>	<b>2,388</b>	<b>2,469</b>	<b>81</b>	<b>4,802</b>	<b>493</b>
Trade Waste	-3	-2	0	2	-3	0
Recycling Credits	3,644	1,758	1,344	-414	3,768	124
Tipping Away	56	0	0	0	56	0
Closed Landfill Sites	32	16	39	23	33	1
WCA Fridges and TVs	76	39	36	-3	71	-5
<b>Management Costs</b>						
Gross Expenditure	2	0	2	2	2	0
Income	-8	0	0	0	-8	0
<b>Net Expenditure</b>	<b>-6</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>-6</b>	<b>0</b>
Waste Projects	100	44	30	-14	30	-70
Waste Education	20	30	0	-30	0	-20
Marketing Promotions - Waste	122	71	2	-69	56	-66
<b>TOTAL - WASTE DISPOSAL</b>	<b>24,741</b>	<b>13,083</b>	<b>12,307</b>	<b>-776</b>	<b>24,702</b>	<b>-39</b>
<b>Central Costs</b>						
Central Support Costs	912	0	0	0	912	0
JWT Staffing Costs	321	161	120	-41	260	-61
Depreciation	0			0	0	0
<b>TOTAL - CENTRAL COSTS</b>	<b>1,233</b>	<b>161</b>	<b>120</b>	<b>-41</b>	<b>1,172</b>	<b>-61</b>
<b>TOTAL NET EXPENDITURE</b>	<b>25,974</b>	<b>13,309</b>	<b>12,404</b>	<b>-905</b>	<b>25,874</b>	<b>-100</b>

## Appendix 3 – Cheltenham Borough Council Revenue Budget Summary

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17						
Head of Service:	Steve Read			Analysis of progress to:	31/10/2016	
Partner:	Cheltenham Borough Council					
Budget Area	Total Budget £'000	Profiled Budget To Date £'000	Actual To Date £'000	Variance To Date £'000	Forecast Outturn £'000	Forecast Year End Variance £'000
<b>Waste Collection</b>						
<b>Household Waste</b>	1,396	704	735	31	1,396	0
<b>Bulky Household Waste</b>						
Gross Expenditure	36	16	16	0	36	0
Income	-47	-28	-34	-6	-47	0
<b>Net Expenditure</b>	-11	-12	-18	-6	-11	0
<b>Green Waste</b>						
Gross Expenditure	389	187	186	-1	389	0
Income	-544	-317	-296	21	-544	0
<b>Net Expenditure</b>	-155	-130	-110	20	-155	0
<b>Recycling Centres</b>						
Gross Expenditure	819	452	365	-87	819	0
Income	-266	-155	-114	41	-266	0
<b>Net Expenditure</b>	553	297	251	-46	553	0
<b>Bring Sites</b>						
Gross Expenditure	135	77	79	2	135	0
Income	-90	-53	-31	22	-90	0
<b>Net Expenditure</b>	45	24	48	24	45	0
<b>Recycling Collection Schemes</b>						
Gross Expenditure	1,450	836	912	76	1,500	50
Income	-615	-358	-219	139	-615	0
<b>Net Expenditure</b>	835	478	693	215	885	50
<b>Bulking of Recyclables</b>						
Gross Expenditure	219	128	125	-3	219	0
Income	-434	-253	-132	121	-249	185
<b>Net Expenditure</b>	-215	-125	-7	118	-30	185
<b>Trade Waste</b>						
Gross Expenditure	597	329	328	-1	597	0
Income	-637	-372	-315	57	-637	0
<b>Net Expenditure</b>	-40	-43	13	56	-40	0
<b>Recycling Schemes Marketing</b>	33	13	1	-12	33	0
<b>TOTAL - WASTE COLLECTION</b>	<b>2,441</b>	<b>1,206</b>	<b>1,606</b>	<b>400</b>	<b>2,676</b>	<b>235</b>
<b>Street Cleaning</b>	<b>917</b>	<b>527</b>	<b>451</b>	<b>-76</b>	<b>917</b>	<b>0</b>
<b>Central Costs</b>						
<b>Central Support Costs</b>	342	200	200	0	342	0
<b>JWT Staffing Costs</b>	35	20	11	-9	35	0
<b>Depreciation</b>	45	26	15	-11	45	0
<b>TOTAL - CENTRAL COSTS</b>	<b>422</b>	<b>246</b>	<b>226</b>	<b>-20</b>	<b>422</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>3,780</b>	<b>1,979</b>	<b>2,283</b>	<b>304</b>	<b>4,015</b>	<b>235</b>

## Appendix 4 – Cotswold District Council Revenue Budget Summary

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17						
Head of Service:	Steve Read			Analysis of progress to:	31/10/2016	
Partner: Cotswold District Council						
Budget Area	Total Budget £'000	Profiled Budget To Date £'000	Actual To Date £'000	Variance To Date £'000	Forecast Outturn £'000	Forecast Year End Variance £'000
<b>Waste Collection</b>						
Household Waste	1,156	761	787	26	1,196	40
Bulky Household Waste						
Gross Expenditure	0			0		0
Income	-36	-21	-29	-8	-36	0
<b>Net Expenditure</b>	<b>-36</b>	<b>-21</b>	<b>-29</b>	<b>-8</b>	<b>-36</b>	<b>0</b>
<b>Green Waste</b>						
Gross Expenditure	1,401	932	927	-5	1,401	0
Income	-627	-621	-678	-57	-687	-60
<b>Net Expenditure</b>	<b>774</b>	<b>311</b>	<b>249</b>	<b>-62</b>	<b>714</b>	<b>-60</b>
<b>Recycling Collection Schemes</b>						
Gross Expenditure	1,626	1,054	1,175	121	1,776	150
Income	-1,035	-533	-519	14	-1,010	25
<b>Net Expenditure</b>	<b>591</b>	<b>521</b>	<b>656</b>	<b>135</b>	<b>766</b>	<b>175</b>
Recycling Schemes Marketing	13	7	1	-6	13	0
<b>TOTAL - WASTE COLLECTION</b>	<b>2,498</b>	<b>1,579</b>	<b>1,664</b>	<b>85</b>	<b>2,653</b>	<b>155</b>
<b>Street Cleaning</b>	<b>1,027</b>	<b>681</b>	<b>663</b>	<b>-18</b>	<b>1,027</b>	<b>0</b>
<b>Central Costs</b>						
Central Support Costs	135	0	0	0	135	0
JWT Staffing Costs	39	23	20	-3	39	0
Depreciation	91	0	0	0	91	0
<b>TOTAL - CENTRAL COSTS</b>	<b>265</b>	<b>23</b>	<b>20</b>	<b>-3</b>	<b>265</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>3,790</b>	<b>2,283</b>	<b>2,347</b>	<b>64</b>	<b>3,945</b>	<b>155</b>

## Appendix 5 – Forest of Dean District Council Revenue Budget Summary

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17						
Head of Service: Steve Read				Analysis of progress to: 31/10/2016		
Partner: Forest of Dean District Council						
Budget Area	Total Budget £'000	Profiled Budget To Date £'000	Actual To Date £'000	Variance To Date £'000	Forecast Outturn £'000	Forecast Year End Variance £'000
<b>Waste Collection</b>						
<b>Household Waste</b>	1,393	813	690	-123	1,393	0
<b>Bulky Household Waste</b>						
Gross Expenditure	33	19	26	7	33	0
Income	-28	-16	-24	-8	-28	0
<b>Net Expenditure</b>	5	3	2	-1	5	0
<b>Food/Organic Waste</b>						
Gross Expenditure	105	102	100	-2	105	0
Income	0	0	0	0	0	0
<b>Net Expenditure</b>	105	102	100	-2	105	0
<b>Green Waste</b>						
Gross Expenditure	415	242	209	-33	415	0
Income	-516	-516	-516	0	-516	0
<b>Net Expenditure</b>	-101	-274	-307	-33	-101	0
<b>Bring Sites</b>						
Gross Expenditure	189	110	117	7	189	0
Income	-14	-8	-9	-1	-14	0
<b>Net Expenditure</b>	175	102	108	6	175	0
<b>Recycling Collection Schemes</b>						
Gross Expenditure	1,183	690	605	-85	1,183	0
Income	-679	-396	-332	64	-679	0
<b>Net Expenditure</b>	504	294	273	-21	504	0
<b>Recycling Schemes Marketing</b>	58	34	28	-6	58	0
<b>TOTAL - WASTE COLLECTION</b>	<b>2,139</b>	<b>1,074</b>	<b>894</b>	<b>-180</b>	<b>2,139</b>	<b>0</b>
<b>Street Cleaning</b>	<b>522</b>	<b>305</b>	<b>256</b>	<b>-49</b>	<b>522</b>	<b>0</b>
<b>Central Costs</b>						
<b>Central Support Costs</b>	205	120	120	0	205	0
<b>JWT Staffing Costs</b>	136	79	58	-21	136	0
<b>Depreciation</b>	397	232	232	0	397	0
<b>TOTAL - CENTRAL COSTS</b>	<b>738</b>	<b>431</b>	<b>410</b>	<b>-21</b>	<b>738</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>3,399</b>	<b>1,810</b>	<b>1,560</b>	<b>-250</b>	<b>3,399</b>	<b>0</b>



## Appendix 6 – Tewkesbury Borough Council Revenue Budget Summary

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17						
Head of Service:	Steve Read			Analysis of progress to:	31/10/2016	
Partner: Tewkesbury Borough Council						
Budget Area	Total Budget £'000	2 Profiled Budget To Date £'000	3 Actual To Date £'000	4 Variance To Date £'000	5 Forecast Outturn £'000	6 Forecast Year End Variance £'000
<b>Waste Collection</b>						
Household Waste	973	650	666	16	1,000	27
<b>Bulky Household Waste</b>						
Gross Expenditure				0		0
Income	-9	-6	-6	0	-9	0
<b>Net Expenditure</b>	-9	-6	-6	0	-9	0
<b>Green Waste</b>						
Gross Expenditure	373	249	254	5	381	8
Income	-630	-535	-537	-2	-634	-4
<b>Net Expenditure</b>	-257	-286	-283	3	-253	4
<b>Recycling Collection Schemes</b>						
Gross Expenditure	1,122	725	748	23	1,163	41
Income	-540	-282	-302	-20	-575	-35
<b>Net Expenditure</b>	582	443	446	3	588	6
<b>Trade Waste</b>						
Gross Expenditure	278	186	190	4	286	8
Income	-297	-258	-256	2	-295	2
<b>Net Expenditure</b>	-19	-72	-66	6	-9	10
Recycling Schemes Marketing	15	1	0	-1	14	-1
<b>TOTAL - WASTE COLLECTION</b>	<b>1,285</b>	<b>730</b>	<b>757</b>	<b>27</b>	<b>1,331</b>	<b>46</b>
<b>Street Cleaning</b>	<b>530</b>	<b>354</b>	<b>365</b>	<b>11</b>	<b>549</b>	<b>19</b>
<b>Central Costs</b>						
Central Support Costs	192			0	192	0
JWT Staffing Costs	61	13	17	4	67	6
Depreciation	64			0	64	0
<b>TOTAL - CENTRAL COSTS</b>	<b>317</b>	<b>13</b>	<b>17</b>	<b>4</b>	<b>323</b>	<b>6</b>
<b>TOTAL NET EXPENDITURE</b>	<b>2,132</b>	<b>1,097</b>	<b>1,139</b>	<b>42</b>	<b>2,203</b>	<b>71</b>