

Appendix to Outline of Business Plan 2017-20

Project	Affecting	Objective and /or Outcomes
Strategic Direction		
Joint Strategy Review / refresh	All	To implement Routemap developed Autumn 2016
Continue to encourage GCC and SDC to join JWC	All	To develop an overall strategy and optimised delivery framework for an efficient, effective and inclusive resource management in Gloucestershire
Infrastructure		
Waste Transfer Options	All JWC partners	To consider the options for the transfer of waste after August 2018
FODDC Depot project	FODDC	To ensure that Depot/ Bulking Facility is in place in readiness for 2024
Procurement		
Work with Ubico to develop a Procurement Strategy for vehicles and other capital items	All	To be used for projects from April 2016, e.g. TBC , CBC and other partners as required.
Planning for mobilisation of FoDDC street cleaning contract in 2018	FoDDC	new contract mobilisation
Procurement of a replacement composting contract for garden waste collected in Gloucestershire.	All	New contract to compost garden waste from August 2018
Assist CBC in arranging new contracts for recycling materials from October 2017 when current contracts expire	CBC	New contracts for recycling materials
Service Development, Efficiency and Improvement		
To review and establish how new developments that cross boundaries will be serviced	TBC/CBC/GC	To establish if one service fits all is achievable
Support CDC in appraising the options available for recycling service improvement in 2019 when the current vehicles reach their end of life	CDC	To improve the services offered to residents and increase the amount of waste diverted from landfill into recycling streams.

Explore new recycling opportunities at HRCs including Swindon Road	GCC & CBC	Given the wider infrastructure project and consideration by CBC over the usage of the Swindon Road Depot, this action has been suspended.
Monitor recycling banks usage in FoDDC	FoDDC	To assess if recycling banks can be removed in July 2018 to reduce costs, due to the expansion of the kerbside collection which were implemented in 2017.
Working with Ubico, implement preferred option for recycling service redesign in Cheltenham including round optimisation.	CBC	Having identified the preferred option (expected Autumn 2016), to plan and implement new service within time and financial parameters during Autumn 2017
Procurement round 2 on HRC materials	GCC	Ensure best value for HRC materials costs and income.
Residual waste composition analysis	GCC	Commence planning for this to be delivered during 2018.
To work with Ubico to undertake a review of the discretionary trade waste service to ensure it is operating on a viable commercial level	TBC	To establish if cross council service is viable
Review of Garden Waste Charging Process and system to consider annual renewal and licence/tag system	TBC	To improve the service and renewal process
Bulky waste collection service review	TBC	To consider service options with the aim of improving service levels and reducing waste to landfill
Organisational / Systems		
Complete Phase 2 of JWC Restructuring	JWT	To be completed by June 2017
Javelin Park project handover	GCC	To implement plan to transfer responsibility for the contract to the JWT.
Support 2020 project changes - e.g. changes to CRM systems that impact on service delivery	2020 partners	To ensure continuity of service, and quality of service delivery and customer satisfaction
Communications and Behavioural Change		
Increasing recycling participation by engagement e.g. the <i>Helping People to Recycle More</i> project	All JWC partners	To minimise waste to disposal on an average per household basis.
SDC service change follow-up work	GCC / SDC	Communications support to maintain participation rates after initial surge has settled down (potential to include bin stickering)
Javelin Park Communications	GCC	JWT to work with GCC Residual Project officers and UBB to ensure consistency in the delivery of comms key messages.
Support CBC in enforcing no-side waste and closed bin lid policy	CBC	Once necessary enforcement support has been secured, to control levels of residual waste being presented - in support of <i>Helping People to Recycle More</i> project.
Promote garden waste collection schemes in all districts	Districts	To promote and sustain uptake in garden waste services

To explore options for developing a more integrated, efficient and effective countywide approach to flytipping enforcement	All	To improve the natural environment and reduce costs
Safety, Health and Environmental impact of operations		
Monitor Health and Safety and Support the Health & Safety Executive's anticipated intervention programme.	Districts	To ensure safe working practices are in place and risks are eliminated or mitigated
Review of monitoring health and safety of Ubico contracts	ALL	To establish common processes and ensure safety working practices are in place and risks are eliminated or mitigated