



Management Accounts Provisional Outturn Report 2015-16

Committee	Gloucestershire Joint Waste Committee
Committee Date	21 June 2016
Significant Decision	No
Responsible Officers	Steve Read, Head of Service, Gloucestershire Joint Waste Team (01823 625707); steve.read@gloucestershire.gov.uk ;
Main Consultees	None
Purpose of Report	<p>The purpose of this report is to set out the financial performance of the individual authorities within the JWC against their approved annual budget. It shows the provisional outturn for the financial year 2015/16. It also shows the combined position across authorities.</p> <p>The report also provides the approved 2016/17 Revenue Budget for the whole partnership.</p>
Recommendations	<p><i>It is recommended that the Committee:</i></p> <ul style="list-style-type: none"> a) Notes the summary financial performance as contained in this report. b) Notes the approved 2016/17 Revenue Budget.
Resource Implications	None

1) Background

- a) When the Joint Waste Committee was formed it was agreed that budget setting and service charges are retained decisions for the individual authorities within the partnership.
- b) As such the operational budgets for waste disposal, waste collection and street cleaning have remained with their respective authority but are managed by officers within the Joint Waste Team.
- c) The majority of the operational budget consists of payments to contractors: Gloucestershire County Council contracts include Cory for waste disposal and Kier for Household Recycling Centres; Forest of Dean District Council contracts include Biffa for waste collection and street cleaning and Cheltenham, Cotswold and Tewkesbury delivery provider for waste collection and street cleaning is the local authority company Ubico.

- d) As Gloucestershire County Council (GCC) is the Administering Authority for the Joint Waste Committee, budgets associated with running the Joint Waste Committee are reported within their figures. Staffing costs for the Joint Waste Team are the largest element of this budget. These are transferred from each partner organisation's budget to the Administering Authority on a quarterly basis.

2) Current Financial Position

- a) Appendix 1 is the combined revenue budgets for GCC, CBC, CDC, FODDC and TBC and shows the current provisional outturn position for 2015/16.
- b) There is an overspend of £188,000 (0.50% of the net budget).

3) Waste Disposal Costs

- a) Appendix 2 shows the Gloucestershire County Council revenue budget.
- b) The provisional outturn position for waste disposal is an overspend of £92,000. There have been the usual month to month variations, with residual waste and dry recycling through Household Recycling Centres (HRCs) both being above budget for the year. The total tonnage accepted through HRCs has led to an overspend of £507,000. This overspend is offset by WCA kerbside residual waste collected being lower than budgeted, resulting in an underspend of £290,000, and underspends totalling £135,000 on project-related budgets due to delays outside the control of the Joint Waste Team. Variances on more minor budgets has resulted in the overall overspend position of £92,000.

4) Waste Collection Costs

- a) Appendix 3 shows Cheltenham Borough Council revenue budget. The provisional outturn is an overspend of £184,000 against the revised budget. Recyclate commodity prices remain low meaning the Council continues to experience a drop in associated income compared to 2014, leading to an overspend of £60,000 on recycling collection schemes in addition to an overspend of £18,000 on contractor costs as a result of having to employ additional resource and £28,000 on additional equipment purchases. The household recycling centre has an overspend of £50,000 as a result of the decrease in material income and there is £66,000 in additional contractor fees as a result of the bulking facility coming on line part way through the year. Increased income from customers using the kerbside green waste collection service has generated £40,000 additional income, but the household refuse collection service sees an overspend of £20,000 in operational costs. These outturn figures include an anticipated Ubico contractor's fee refund of £116k.
- b) Appendix 4 shows Cotswold District Council revenue budget. The provisional outturn is an overspend of £50,000. Recyclate commodity prices remain low meaning the Council continues to experience a drop in recyclate income compared to 2014, leading to an overspend of £70,000 on recycling collection schemes. However, this overspend is partly offset by reduced contractor costs arising from lower oil prices and associated fuel costs for the collection of household waste, leading to a £22,000 underspend, and increased income from customers using the kerbside green waste collection service, generating

£44,000 additional income. Street cleansing is £46,000 overspent. Street cleansing is a reactive service and the overspend is largely due to increased reporting of fly-tips and street littering in the period. These provisional outturn figures exclude an anticipated Ubico contractor's fee refund and therefore are likely to change for the better when this figure is finalised.

- c) Appendix 5 shows the Forest of Dean District Council revenue budget provisional outturn is a net underspend of £24,000. There has been a decrease in income for recycling materials of £126,000 due to the falling value of recyclable materials. However, this has been offset by the following underspends. Contractor costs for collection of waste, recycling and street cleaning has underspent by £67,000 due to lower annual indexation than expected because of low fuel prices. There has been an increase in the number of residents signing up to the garden waste service which has led to income being £21,000 higher than budgeted. Bulky waste income is £18,000 higher than budgeted due to an increase in the number of residents requesting the service. There has been an underspend on marketing this year as the annual calendar mailing has been postponed to June 2016 to tie in with the introduction of the new service. The purchase of new containers to support the service change has also been postponed resulting in an underspend of £28,000 in the current year. A carry forward request will be made for this, which will be subject to approval by Forest of Dean District Council members.
- d) Appendix 6 shows the Tewkesbury Borough Council revenue budget provisional outturn is a net underspend of £114k. £65k is a notional underspend for central costs as these were estimated at the start of the year prior to the service moving to Ubico and a net underspend of £49k on service costs. Issues with needles contaminating recycling waste and vehicle hire for cover for suspended crews led to a forecast overspend of £81k on Household waste. This was offset by lower than predicted net costs for garden waste (£107k below budget due to increased income from new subscribers and a prudent budget being set at the start of the year) and an underspend of £6k on the trade waste service, an underspend of £6k on marketing and £4k on recycling collection schemes. In addition there was a net underspend of £7k on street cleansing.

5) Approved 2016/17 Revenue Budgets

- 1) Appendix 7 shows the approved 2016/17 Revenue Budgets for the whole partnership and each authority within the partnership.

Appendix 1 – Total Revenue Budget Summary across all JWC partners

Revenue Budget Summary - Gloucestershire Joint Waste Partnership Provisional Outturn 2015/16				
Head of Service:		Steve Read		
Budget Area	Original Budget £'000	Total Budget £'000	Provisional Outturn £'000	Provisional Year End Variance £'000
Joint Waste Management Unit	0	0	40	40
Joint Improvement Board	0	0	-40	-40
TOTAL - GJWP	0	0	0	0
<u>Waste Disposal:</u>				
Royalty Payments	-677	-677	-630	47
WCA Landfill and Composting	17,196	17,059	16,769	-290
Household Recycling Centres	4,167	4,167	4,674	507
Trade Waste	-5	-5	-19	-14
Recycling Credits	3,316	3,316	3,363	47
Tipping Away	56	56	56	0
Closed Landfill Sites	22	22	22	0
WCA Fridges and TVs	65	65	76	11
Management Costs	-2	-3	-5	-2
Waste Projects	100	164	73	-91
Waste Education	20	20	0	-20
Marketing Promotions - Waste	70	143	119	-24
TOTAL - WASTE DISPOSAL	24,328	24,327	24,498	171
<u>Waste Collection:</u>				
Household Waste	4,738	4,396	4,527	131
Bulky Household Waste	-5	-13	-19	-6
Food/Organic Waste	310	310	294	-16
Green Waste	595	296	31	-265
Recycling Centres	193	174	302	128
Bring Sites	87	122	155	33
Recycling Collection Schemes	1,825	2,003	2,249	246
Trade Waste	-80	-61	-61	0
Recycling Schemes Marketing	67	67	31	-36
TOTAL - WASTE COLLECTION	7,730	7,294	7,509	215
<u>Street Cleaning</u>	2,651	2,674	2,624	-50
<u>Central Costs:</u>				
Central Support Costs	1,376	1,854	1,784	-70
JWT Staffing Costs	566	566	487	-79
Depreciation	596	588	589	1
TOTAL - CENTRAL COSTS	2,538	3,008	2,860	-148
TOTAL NET EXPENDITURE	37,247	37,303	37,491	188

Appendix 2 – Gloucestershire County Council

Revenue Budget Summary - Gloucestershire Joint Waste Partnership Provisional Outturn 2015/16

Head of Service: Steve Read

Partner: Gloucestershire County Council

Budget Area	Original Budget £'000	Total Budget £'000	Provisional Outturn £'000	Provisional Year End Variance £'000
Joint Waste Management Unit	0	0	40	40
Joint Improvement Board	0	0	-40	-40
TOTAL - GJWP	0	0	0	0
<u>Waste Disposal:</u>				
Royalty Payments	-677	-677	-630	47
WCA Landfill and Composting	17,196	17,059	16,769	-290
Household Recycling Centres	4,167	4,167	4,674	507
Trade Waste	-5	-5	-19	-14
Recycling Credits	3,316	3,316	3,363	47
Tipping Away	56	56	56	0
Closed Landfill Sites	22	22	22	0
WCA Fridges and TVs	65	65	76	11
Management Costs	-2	-3	-5	-2
Waste Projects	100	164	73	-91
Waste Education	20	20	0	-20
Marketing Promotions - Waste	70	143	119	-24
TOTAL - WASTE DISPOSAL	24,328	24,327	24,498	171
<u>Central Costs:</u>				
Central Support Costs	498	912	912	0
JWT Staffing Costs	316	316	237	-79
Depreciation	5	0	0	0
TOTAL - CENTRAL COSTS	819	1,228	1,149	-79
TOTAL NET EXPENDITURE	25,147	25,555	25,647	92

Appendix 3 – Cheltenham Borough Council Revenue Budget Summary

Revenue Budget Summary - Gloucestershire Joint Waste Partnership Provisional Outturn 2015/16

Head of Service: Steve Read

Partner: Cheltenham Borough Council

Budget Area	Original Budget £'000	Total Budget £'000	Provisional Outturn £'000	Provisional Year End Variance £'000
Waste Collection:				
Household Waste	1,185	1,031	1,128	97
Bulky Household Waste	-11	-19	-8	11
Food/Organic Waste				0
Green Waste	13	-193	-271	-78
Recycling Centres	193	174	302	128
Bring Sites	10	45	23	-22
Recycling Collection Schemes	518	790	915	125
Trade Waste	-112	-93	-87	6
Recycling Schemes Marketing	23	23	9	-14
TOTAL - WASTE COLLECTION	1,819	1,758	2,011	253
Street Cleaning	811	834	771	-63
Central Costs:				
Central Support Costs	268	342	342	0
JWT Staffing Costs	35	35	29	-6
Depreciation	45	42	42	0
Finance Leases				0
TOTAL - CENTRAL COSTS	348	419	413	-6
TOTAL NET EXPENDITURE	2,978	3,011	3,195	184

Appendix 4 – Cotswold District Council Revenue Budget Summary

Revenue Budget Summary - Gloucestershire Joint Waste Partnership Provisional Outturn 2015/16

Head of Service: Steve Read

Partner: Cotswold District Council

Budget Area	Original Budget £'000	Total Budget £'000	Provisional Outturn £'000	Provisional Year End Variance £'000
Waste Collection:				
Household Waste	1,177	1,177	1,155	-22
Bulky Household Waste				0
Food/Organic Waste				0
Green Waste	726	726	682	-44
Recycling Centres				0
Bring Sites				0
Recycling Collection Schemes	686	686	756	70
Trade Waste				0
Recycling Schemes Marketing				0
TOTAL - WASTE COLLECTION	2,589	2,589	2,593	4
Street Cleaning	788	788	834	46
Central Costs:				
Central Support Costs	140	140	140	0
JWT Staffing Costs	39	39	39	0
Depreciation	91	91	91	0
TOTAL - CENTRAL COSTS	270	270	270	0
TOTAL NET EXPENDITURE	3,647	3,647	3,697	50

Appendix 5 – Forest of Dean District Council Revenue Budget Summary

Revenue Budget Summary - Gloucestershire Joint Waste Partnership Provisional Outturn 2015/16

Head of Service:	Steve Read
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Partner: Forest of Dean District Council

Budget Area	Original Budget £'000	Total Budget £'000	Provisional Outturn £'000	Provisional Year End Variance £'000
<u>Waste Collection:</u>				
Household Waste	1,416	1,228	1,203	-25
Bulky Household Waste	6	6	-11	-17
Food/Organic Waste	310	310	294	-16
Green Waste	-57	-150	-186	-36
Recycling Centres	0			0
Bring Sites	77	77	132	55
Recycling Collection Schemes	366	272	327	55
Trade Waste	0			0
Recycling Schemes Marketing	29	29	13	-16
TOTAL - WASTE COLLECTION	2,147	1,772	1,772	0
<u>Street Cleaning</u>	518	518	492	-26
<u>Central Costs:</u>				
Central Support Costs	201	191	191	0
JWT Staffing Costs	134	134	136	2
Depreciation	397	397	397	0
TOTAL - CENTRAL COSTS	732	722	724	2
TOTAL NET EXPENDITURE	3,397	3,012	2,988	-24

Appendix 6 – Tewkesbury Borough Council Revenue Budget Summary

Revenue Budget Summary - Gloucestershire Joint Waste Partnership Provisional Outturn 2015/16

Head of Service: Steve Read

Partner: Tewkesbury Borough Council

Budget Area	Original Budget £'000	Total Budget £'000	Provisional Outturn £'000	Provisional Year End Variance £'000
<u>Waste Collection:</u>				
Household Waste	960	960	1,041	81
Bulky Household Waste				0
Food/Organic Waste				0
Green Waste	-87	-87	-194	-107
Recycling Centres				0
Bring Sites				0
Recycling Collection Schemes	255	255	251	-4
Trade Waste	32	32	26	-6
Recycling Schemes Marketing	15	15	9	-6
TOTAL - WASTE COLLECTION	1,175	1,175	1,133	-42
<u>Street Cleaning</u>	534	534	527	-7
<u>Central Costs:</u>				
Central Support Costs	269	269	199	-70
JWT Staffing Costs	42	42	46	4
Depreciation	58	58	59	1
TOTAL - CENTRAL COSTS	369	369	304	-65
TOTAL NET EXPENDITURE	2,078	2,078	1,964	-114

Appendix 7 – Approved 2016/17 Revenue Budgets

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17	
Head of Service:	Steve Read
Budget Area	Total Budget £'000
Joint Waste Management Unit	0
Joint Improvement Board	0
TOTAL - GJWP	0
<u>Waste Disposal:</u>	
Royalty Payments	-628
WCA Landfill and Composting	17,019
Household Recycling Centres	4,339
Trade Waste	-4
Recycling Credits	3,644
Tipping Away	56
Closed Landfill Sites	32
WCA Fridges and TVs	76
Management Costs	-5
Waste Projects	100
Waste Education	20
Marketing Promotions - Waste	122
TOTAL - WASTE DISPOSAL	24,771
<u>Waste Collection:</u>	
Household Waste	4,919
Bulky Household Waste	-50
Food/Organic Waste	105
Green Waste	237
Recycling Centres	270
Bring Sites	219
Recycling Collection Schemes	2,195
Trade Waste	-92
Recycling Schemes Marketing	67
TOTAL - WASTE COLLECTION	7,870
<u>Street Cleaning</u>	2,952
<u>Central Costs:</u>	
Central Support Costs	1,710
JWT Staffing Costs	597
Depreciation	602
TOTAL - CENTRAL COSTS	2,909
TOTAL NET EXPENDITURE	38,502

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17

Head of Service:

Steve Read

Partner: Gloucestershire County Council

Budget Area	Total Budget £'000
Joint Waste Management Unit	0
Joint Improvement Board	0
TOTAL - GJWP	0
<u>Waste Disposal:</u>	
Royalty Payments	-628
WCA Landfill and Composting	17,019
Household Recycling Centres	4,339
Trade Waste	-4
Recycling Credits	3,644
Tipping Away	56
Closed Landfill Sites	32
WCA Fridges and TVs	76
Management Costs	-5
Waste Projects	100
Waste Education	20
Marketing Promotions - Waste	122
TOTAL - WASTE DISPOSAL	24,771
Central Costs:	
Central Support Costs	859
JWT Staffing Costs	321
Depreciation	5
TOTAL - CENTRAL COSTS	1,185
TOTAL NET EXPENDITURE	25,956

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17

Head of Service:

Steve Read

Partner: Cheltenham Borough Council

Budget Area	Total Budget £'000
<u>Waste Collection:</u>	
Household Waste	1,172
Bulky Household Waste	-20
Food/Organic Waste	
Green Waste	-224
Recycling Centres	270
Bring Sites	42
Recycling Collection Schemes	820
Trade Waste	-73
Recycling Schemes Marketing	23
TOTAL - WASTE COLLECTION	2,010
<u>Street Cleaning</u>	
	868
<u>Central Costs:</u>	
Central Support Costs	341
JWT Staffing Costs	35
Depreciation	45
TOTAL - CENTRAL COSTS	421
TOTAL NET EXPENDITURE	3,299

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17

Head of Service:

Steve Read

Partner: Cotswold District Council

Budget Area	Total Budget £'000
<u>Waste Collection:</u>	
Household Waste	1,156
Bulky Household Waste	-36
Food/Organic Waste	
Green Waste	774
Recycling Centres	
Bring Sites	
Recycling Collection Schemes	604
Trade Waste	
Recycling Schemes Marketing	
TOTAL - WASTE COLLECTION	2,498
<u>Street Cleaning</u>	
	1,027
<u>Central Costs:</u>	
Central Support Costs	135
JWT Staffing Costs	39
Depreciation	91
TOTAL - CENTRAL COSTS	265
TOTAL NET EXPENDITURE	3,790

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17

Head of Service:

Steve Read

Partner: Forest of Dean District Council

Budget Area	Total Budget £'000
<u>Waste Collection:</u>	
Household Waste	1,429
Bulky Household Waste	6
Food/Organic Waste	105
Green Waste	-56
Recycling Centres	
Bring Sites	177
Recycling Collection Schemes	386
Trade Waste	
Recycling Schemes Marketing	29
TOTAL - WASTE COLLECTION	2,076
<u>Street Cleaning</u>	
	527
<u>Central Costs:</u>	
Central Support Costs	189
JWT Staffing Costs	141
Depreciation	397
TOTAL - CENTRAL COSTS	727
TOTAL NET EXPENDITURE	3,330

Revenue Budget Summary - Gloucestershire Joint Waste Partnership 2016/17

Head of Service:

Steve Read

Partner: Tewkesbury Borough Council

Budget Area	Total Budget £'000
<u>Waste Collection:</u>	
Household Waste	1,162
Bulky Household Waste	
Food/Organic Waste	
Green Waste	-257
Recycling Centres	
Bring Sites	
Recycling Collection Schemes	385
Trade Waste	-19
Recycling Schemes Marketing	15
TOTAL - WASTE COLLECTION	1,286
<u>Street Cleaning</u>	
	530
<u>Central Costs:</u>	
Central Support Costs	186
JWT Staffing Costs	61
Depreciation	64
TOTAL - CENTRAL COSTS	311
TOTAL NET EXPENDITURE	2,127