Appendix 1

Mental Health and Wellbeing in Gloucestershire

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1. Introduction

This document outlines Gloucestershire’s response to *No Health without Mental Health* and supports the county’s Joint Health and Wellbeing Strategy – ‘Fit for the Future’ and ‘Your Health, Your Care’ by focusing on plans to improve outcomes relating to the mental health and wellbeing of children, young people and adults in the county.

It is an overarching strategy which has been developed with input from representatives of the statutory and voluntary sector in Gloucestershire and incorporates views of users of mental health services and their carers (Appendix 1). It has also been guided by the provisions of ‘*No health without mental health: implementation framework*’ which provides recommended actions to bring about improvements in mental health and wellbeing for individuals.

The purpose is to provide a set of high level Gloucestershire aims which;
- take account of work already in place
- identify gaps in planning and;
- sets out a governance framework for monitoring both the development of detailed implementation plans where required and progress against them.

More detailed action plans or commissioning frameworks are in place for a number of areas or will be developed lead by the relevant organisations where required. These will be mapped in the development of the implementation plans.

This document focuses on the six national objectives to improve mental health outcomes for individuals and the population as a whole.
2. National Policy Context

‘No Health Without Mental Health’\(^1\) sets out six objectives for mental health and wellbeing:

<table>
<thead>
<tr>
<th>Objective</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1) More people will have good mental health</strong></td>
<td>More people of all ages and backgrounds will have better wellbeing and good mental health. Fewer people will develop mental health problems – by starting well, developing well, working well, living well and aging well.</td>
</tr>
<tr>
<td><strong>2) More people with mental health problems will recover</strong></td>
<td>More people who develop mental health problems will have a good quality of life - greater ability to manage their own lives, stronger social relationships, a greater sense of purpose, the skills they need for living and working, improved chances in education, better employment rates and a suitable and stable place to live.</td>
</tr>
<tr>
<td><strong>3) More people with mental health problems will have good physical health</strong></td>
<td>Fewer people with mental health problems will die prematurely, and more people with physical ill health will have better mental health.</td>
</tr>
<tr>
<td><strong>4) More people will have a positive experience of care and support</strong></td>
<td>Care and support, wherever it takes place, should offer access to timely, evidence-based interventions and approaches that give people the greatest choice and control over their own lives, in the least restrictive environment, and should ensure that peoples human rights are protected</td>
</tr>
<tr>
<td><strong>5) Fewer people will suffer avoidable harm</strong></td>
<td>People receiving care and support should have confidence that the services they use are of the highest quality and at least as safe as any other public service.</td>
</tr>
<tr>
<td><strong>6) Fewer people will experience stigma and discrimination</strong></td>
<td>Public understanding of mental health will improve and, as a result, negative attitudes and behaviours to people with mental health problems will decrease.</td>
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</tbody>
</table>
The ‘No Health without Mental Health: Implementation Framework’ recommends evidence-based actions for the NHS, other public services and employers.

The framework details how success will be measured and how future work on outcomes indicators will be taken forward nationally. It proposes a mental health dashboard which will map the most relevant indicators from the three main outcomes sets (health, social care and public health) to the strategy.

The proposed national outcomes indicators are set out below:

<table>
<thead>
<tr>
<th>(1) More people have better mental health</th>
<th>(2) More people will recover</th>
<th>(3) Better physical health</th>
</tr>
</thead>
<tbody>
<tr>
<td>1  Self-reported wellbeing (PublicHealthOutcomesFramework)</td>
<td>9  Employment of people with mental illness (NHS OutcomesFramework)</td>
<td>13  Excess under 75 mortality rate in adults with severe mental illness (NHS OF &amp; PHOF, Placeholder)</td>
</tr>
<tr>
<td>2  Rate of access to NHS mental health services by 100,000 population (Mental HealthMinimumDataSet)</td>
<td>10  People with mental illness or disability in settled accommodation (PHOF)</td>
<td></td>
</tr>
<tr>
<td>3  Number of detained patients (MHMDS)</td>
<td>11  The proportion of people who use services who have control over their daily life (AdultSocialCareOutcomesFramework)</td>
<td></td>
</tr>
<tr>
<td>4  Ethnicity of detained patients (MHMDS)</td>
<td>12  Improving Access to Psychological Therapies Recovery Rate (IAPT Programme)</td>
<td></td>
</tr>
<tr>
<td>5  First-time entrants into Youth Justice System (PHOF)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6  School readiness (PHOF) Emotional wellbeing of looked after children (PHOF, Placeholder)</td>
<td></td>
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<tr>
<td>7  Child development at 2-2.5 years (PHOF, Placeholder)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8  IAPT: Access rate (IAPT Programme)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(4) Positive experience of care and support</td>
<td>(5) Fewer people suffer avoidable harm</td>
<td>(6) Fewer people experience stigma and discrimination</td>
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<td>---------------------------------------------------------------------------------------------------------------</td>
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<td>--------------------------------------------------</td>
</tr>
<tr>
<td>14 Patient experience of community mental health services (NHS OF)</td>
<td>19 Safety incidents reported (NHS OF)</td>
<td>23 National Attitudes to Mental Health survey (Time to Change)</td>
</tr>
<tr>
<td>15 Overall satisfaction of people who use services with their care and support (ASCOF)</td>
<td>20 Safety incidents involving severe harm or death (NHS OF)</td>
<td>24 Press cuttings and broadcast media analysis of stigma (Time to Change)</td>
</tr>
<tr>
<td>16 The proportion of people who use services who say that those services have made them feel safe and secure (ASCOF)</td>
<td>21 Hospital admissions as a result of self harm (PHOF)</td>
<td>25 National Viewpoint Survey – discrimination experienced by people with MH problems (Time to Change)</td>
</tr>
<tr>
<td>17 Proportion of people feeling supported to manage their condition (NHS OF)</td>
<td>22 Absence without leave of detained patients (MHMDS)</td>
<td></td>
</tr>
<tr>
<td>18 Indicator to be derived from a Children’s Patient Experience Questionnaire (NHS OF, Placeholder)</td>
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The ‘No Health without Mental Health: Implementation Framework’ also recommends evidence based actions for the NHS:

<table>
<thead>
<tr>
<th>Providers of mental health services</th>
<th>Commissioners of mental health services</th>
<th>Providers of acute and community health services</th>
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<tbody>
<tr>
<td>Focus on improving equality – access and outcomes.</td>
<td>Appoint a mental health lead at senior level.</td>
<td>Ensure clinical and other staff are able to spot the signs of mental ill health (especially A&amp;E).</td>
</tr>
<tr>
<td>Implement NICE’s quality standard on service user experience in adult mental health and the ‘You’re Welcome’ standards for young people.</td>
<td>Ensure needs of whole population, including seldom-heard groups are assessed and the right services commissioned to meet those needs.</td>
<td>Develop liaison psychiatry services.</td>
</tr>
<tr>
<td>Protocols for sharing information with carers.</td>
<td>Use NICE quality standards and guidance from the Joint Commissioning Panel for Mental Health.</td>
<td>Support local work to prevent suicide and manage self harm.</td>
</tr>
<tr>
<td>Strengthen clinical practice, risk management and continuity of care.</td>
<td>Effective commissioning in key areas of transition and early intervention.</td>
<td><strong>Primary care providers</strong></td>
</tr>
<tr>
<td>Orient services around recovery.</td>
<td>Support greater choice, including that of treatment and of providers through AQP.</td>
<td>Improving access to support services, including peer support and befriending organisations.</td>
</tr>
<tr>
<td>Improve the physical health and wellbeing of people with mental health problems.</td>
<td>Commission innovative service models to help improve the mental health of people with long term physical conditions and medically unexplained symptoms.</td>
<td>Improve the identification of people at risk of developing mental health problems.</td>
</tr>
<tr>
<td>Improving mental health of people with long term physical conditions.</td>
<td></td>
<td>Identify and treat co-morbid physical and mental illness.</td>
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<td></td>
<td></td>
<td>Increase access for groups with known vulnerability to mental health problems.</td>
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<td></td>
<td></td>
<td>Good practice in care planning, including transitions.</td>
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</tbody>
</table>
And for other organisations and public bodies:

<table>
<thead>
<tr>
<th>Health and Wellbeing Boards</th>
<th>Social Services</th>
<th>Children's services</th>
</tr>
</thead>
<tbody>
<tr>
<td>A robust JSNA ensuring mental health needs are properly assessed.</td>
<td>Work alongside CCGs to remodel existing support to focus on early intervention, service integration, personalisation and recovery.</td>
<td>Work alongside CCGs, schools and wider children’s services to focus on early intervention and integrated support.</td>
</tr>
<tr>
<td>Consider a named Board member as lead for mental health.</td>
<td>Better joining up of health, social care and housing support.</td>
<td>Improve emotional support for children on the edge of care, looked after and adopted children.</td>
</tr>
<tr>
<td>Encourage joint commissioning.</td>
<td>Ensuring the mental health needs of older people are identified and acted upon.</td>
<td></td>
</tr>
<tr>
<td>Community groups and user led organisations to feed into needs assessment.</td>
<td>Healthwatch to ensure that people who use mental health services are recruited as part of their membership.</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Crown prosecution service</th>
<th>Schools and colleges</th>
<th>Public health services</th>
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<tbody>
<tr>
<td>Ensure they are aware of the options available to enable treatment for offenders.</td>
<td>Support children and young peoples’ wellbeing.</td>
<td>Develop a clear plan for public mental health. (Incorporating three tier approach; universal, targeted, early intervention).</td>
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<tr>
<td></td>
<td>Provide access to targeted evidence based interventions for children with or at risk of developing emotional and behavioural problems.</td>
<td>Health improvement efforts to include the specific physical health needs of people with mental health problems.</td>
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<tr>
<td></td>
<td>Tackling bullying.</td>
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</tbody>
</table>
3. Local strategic context

Two key strategic documents have been developed in Gloucestershire, including elements specifically relating to mental health and wellbeing:

**Health and Wellbeing Strategy ‘Fit for the Future’**

- Poorly performing (compared with LA family comparators) indicators from the JSNA plotted across life stages and used to identify four priority areas. These are:
  - Promote healthy lifestyles across the life course
  - Reduce long term conditions and premature mortality
  - Improve mental health and resilience
  - Improve the socio-economic determinants of health
- These are intended to become the work programme for the strategy over the next 20 years.

**‘Your Health, Your Care’ Strategy**

- Recovery focussed approach
- Support for mental health needs of people with long term conditions
- Integrated approach to address physical and mental health needs

Strategic Initiatives:
1) Primary mental health care and IAPT pathway – ‘intermediate care team’ development
2) Recovery focussed care – ‘pop up ’ recovery colleges
3) Extending mental health liaison services
4) Housing and employment

In addition the **Children and Young People’s Partnership Plan** is in place with a focus on:
- Looked After Children (LAC) and care-leavers
- Children requiring safeguarding
- Children subject to the effects of Poverty
- Children living in challenging circumstances (Including those children, affected by, domestic abuse; young carers; substance misuse; mental health issues; complex needs; those in chaotic families(CCC)
- Children and Young People with Learning difficulties and Disabilities/ Complex Needs (CYPwLDD)
4. Local Mental Health outcomes information

A review of the Gloucestershire position against the proposed outcomes measures (measures are not yet available for all indicators) in the Implementation Framework shows:

**More people will have better mental health**
- Subjective wellbeing (ONS 2012) better than national rates (Life satisfaction 7.54 vs. 7.4; Life worthwhile 7.74 vs. 7.66; Happy 7.3 vs. 7.28; Anxious 2.95 vs. 3.15)
- Access to NHS mental health services (MHMDS) - rate (2010/11) higher than national (3264/100000 vs. 2789)
- Formal inpatient detention (MHMDS) - rate (2010/11) lower than national but similar to peers (36.8% vs. 40.9% vs. 37.9%)
- IAPT access (IAPT Key Performance Indicators) - rates for Q2 and provisional Q3 of 2012/13 are showing some improvement compared to England rates (Q2 – 2.2% vs. 2.5% and Q3 – 2.6% vs. 2.4%)
- First-time entrants into Youth Justice System (Child Health Profile 2012, ChiMat) - rate lower than national (1120/100,000 vs. 1160/100,000)

**More people will recover**
- People with mental illness/disability in settled accommodation – proportion of adults on CPA receiving secondary MH services in settled accommodation (ASCOF 2011/12 Indicator 1H) is lower than national average - (38.6% vs. 54.6%)
- Employment of people with mental illness – proportion of adults on CPA receiving secondary MH services in employment (ASCOF 2011/12 Indicator 1F) is lower than national average (7.8% vs. 8.9%)
- IAPT recovery rate: (IAPT Key Performance Indicators): the rate for Q2 and provisional Q3 of 2012/13 are above England rate (Q2 – 50.7% vs. 45.9%; Q3 – 52.7% vs. 44%)

**Fewer people suffer avoidable harm**
- Suicide rates (2008/10 pooled DSR/100,000) - Rates in the county (10.2) are similar to regional rate (8.9) but higher than national rate (7.9)(especially in males) Rates in females are similar to regional and national rates. (NHS Information Centre)
- Self Harm Admission rates – Hospital stay rates (APHO, 2012) are higher than national rates (244.6 vs. 212) The highest rates are in adolescents and young adults, but there is an increasing trend for 30-34 and 35-39. Rates are strongly associated with deprivation with the highest rates in Gloucester and Cheltenham (Public Health intelligence Unit).
- Absence without leave of detained patients (Routine Quarterly MHMDS Report) – rate of absences in 2FT generally lower than England average (Final Qtr. 4 2011/12 summary – 2.8% vs. 3%)

**Fewer people experience stigma and discrimination**
- Attitudes to Mental health survey- Gloucestershire residents hold more positive and supportive views on mental illness, have better understanding and are better informed that experience nationally (2FT Survey, 2008)
5. Local needs assessment

5.1 Mental Wellbeing

Available wellbeing measures (ONS subjective wellbeing and self-reported measure of people’s overall health and wellbeing (NI 119)) suggest that Gloucestershire has a higher level of wellbeing compared to the national average, but there are significant variations within the county.

5.2 Risk/protective factors for and determinants of mental health.

Generally the county does very well compared with the national experience, but Gloucester and Cheltenham have relatively high rates of many of the risk factors for mental ill-health e.g. deprivation, unemployment, substance misuse, low levels of physical activity, crime etc. Other factors do not follow this trend e.g. Fuel Poverty which is high in FOD, Stroud and the Cotswolds, and LLI which is high in FOD. Rate of young people who are NEET is highest in Cheltenham. Visit the JSNA for more details at: http://jsna.gloucestershire.gov.uk/Programmes/public-health/Mentalhealth/Pages/Library.aspx
5.3 Emotional Health and Wellbeing of Children and Young People

The most recent national survey of child mental health carried out in 2004 revealed the impact of mental health problems in childhood, with 1 in 10 children between the ages of 5-16 years identified as having a clinically diagnosed mental disorder.

Population studies suggest that there may be up to 4,480 children and young people aged 5-16 years in Gloucestershire with Conduct Disorder, 3,634 with Emotional Disorders, 1,183 with Hyperactive Disorders and 1,099 with less common disorders.

It is estimated (No Health without Mental Health) that 50% of lifetime mental health disorders are developed before the age of 14 and this can have profound effects on the child, their family and wider society. A growing body of evidence is showing that good parental mental health is significantly associated with good child development outcomes, particularly social, behavioural and emotional development. The quality of the relationship between parents, the quality of care given to a baby, and the attachment that develops between infants and their parents are significantly linked to children and young people’s learning and educational attainment, social skills, self-efficacy and self-worth, behaviour, and mental and physical health throughout childhood and later adult life.

Children and young people who are at an increased risk of developing mental health disorders include a number of those that are more vulnerable, who are taking risky behaviours, have long term conditions and both physical and learning disabilities.

Emotional Development in Younger Children – the Early Years Foundation Stage Profile gives a good indication of emotional development in younger children The percentage of children in Gloucestershire achieving relevant scores was higher than regional and national average scores. However there is considerable variation around the county.

Emotional Health and Wellbeing of Children and Young People Survey\(^1\) - Gloucestershire had a higher level of good emotional health and wellbeing compared with regional and national rates.
Bullying and feeling safe - bullying can be a cause of mental health disorders such as anxiety and depression, and could lead to self-harm in extreme cases. The latest On Line Pupil Survey\(^1\) showed that the majority of pupils felt safe at school. The trend regarding pupils’ experience of serious bullying differed between year groups. There was an increase in the proportion of primary school pupils reporting serious bullying between 2006 and 2012 and a decrease among secondary school pupils in the same period. Pupils with a disability, young carers, those entitled to free school meals, pupils with special educational needs and those from non ‘British-white’ backgrounds were found to be less likely to feel safe and more likely to have experienced bullying or known of/experienced domestic abuse. The majority of pupils had not thought about deliberately hurting/harming themselves. Several groups of pupils were found to be at higher risk, however. They were those who had experienced bullying, carers, pupils with a disability or special educational needs.

A review\(^2\) of the emotional health and wellbeing of children and young people in Gloucestershire in 2009 showed that:
- There are pockets of deprivation where the prevalence of emotional difficulties is expected to be higher than other areas
- There were some gaps in service provision
- There was a need for earlier intervention and access to services as well as more focussed community care for those with complex and severe needs.
- Some more vulnerable groups more prone to mental health difficulties such as Looked After Children, and children with disabilities including learning disabilities had unmet needs

Mental health services for children and young people in Gloucestershire were redesigned and recommissioned in 2011 in response to identified needs.

\(^1\)Online Pupil Survey 2012 Summary Report, Strategic Need Analysis Team, Gloucestershire County Council
5.4 Mental Health Problems in Adults

Common Mental Health Disorders

Rates of anxiety and depression are high in the county with prevalence highest in Cheltenham and Gloucester:

<table>
<thead>
<tr>
<th>LA name</th>
<th>Any neurotic disorder</th>
<th>All phobias</th>
<th>Depressive episode</th>
<th>Generalised anxiety disorder</th>
<th>Mixed anxiety depression</th>
<th>Obsessive compulsive disorder</th>
<th>Panic disorder</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cheltenham</td>
<td>22858</td>
<td>2601</td>
<td>1802</td>
<td>5664</td>
<td>13140</td>
<td>1171</td>
<td>856</td>
</tr>
<tr>
<td>Cotswold</td>
<td>11810</td>
<td>1354</td>
<td>948</td>
<td>3088</td>
<td>6666</td>
<td>592</td>
<td>448</td>
</tr>
<tr>
<td>Forest of Dean</td>
<td>11979</td>
<td>1361</td>
<td>965</td>
<td>3094</td>
<td>6790</td>
<td>602</td>
<td>446</td>
</tr>
<tr>
<td>Gloucester</td>
<td>22497</td>
<td>2608</td>
<td>1792</td>
<td>5699</td>
<td>12857</td>
<td>1149</td>
<td>827</td>
</tr>
<tr>
<td>Stroud</td>
<td>16264</td>
<td>1865</td>
<td>1318</td>
<td>4256</td>
<td>9182</td>
<td>815</td>
<td>614</td>
</tr>
<tr>
<td>Tewkesbury</td>
<td>11410</td>
<td>1310</td>
<td>919</td>
<td>2964</td>
<td>6472</td>
<td>567</td>
<td>423</td>
</tr>
</tbody>
</table>

Serious Mental Health Problems

As a county, our rates are lower than national averages, but specific wards in the county experience rates that are higher than national ones (i.e. seven in Gloucester- Westgate, Barton and Tredworth, Matson and Robinswood, Moreland, Kingsholm and Wotton, Grange, Podsmead; four in the FoD – Cinderford East, Cinderford West, Lydney East, Lydney North; two in Cheltenham – St. Mark’s, Pitville; one each in Cotswold – Cirencester Watermoor and Stroud districts - Central).

Dementia

The Dementia rate recorded on GP registers is higher in Gloucestershire than regional and national rates. Even with this, it is known that less than half of older people predicted to have Dementia in Gloucestershire in 2011 were on GP registers (3,485 vs. 8,395). Furthermore, the rate in Gloucestershire is set to rise at a higher rate than nationally over the next decade or so.

More details can be found in the JSNA at [http://jsna.gloucestershire.gov.uk/Programmes/public-health/Mentalhealth/Pages/Library.aspx](http://jsna.gloucestershire.gov.uk/Programmes/public-health/Mentalhealth/Pages/Library.aspx)
5.5 Use of Health/Mental Health Services

http://www.mhmdsonline.ic.nhs.uk/statistics/

Use of Outpatient and Community Mental health Services – measured as specified contacts as a proportion of all contacts over the period 2006/7 to 2010/11:

- Psychiatrist contacts which had been historically higher than peers is now similar to them
- CPN contacts which were initially lower have increased in recent years and is now higher than peers
- Contacts with Psychologists have historically been lower than peers but is now approaching peer experiences
- Social worker contacts have been varied over the years when compared with peers, with this being lower in 2010/11
- OT contacts have been consistently lower than peers
- Physiotherapy contacts have been historically higher than peers but now similar to peers
- Psychotherapy contacts which were lower than peers are now higher.

For people on Care Programme Approach, over the five year period 2006/7 to 2010/11, the use of various teams has varied compared with peers. This is recorded as activity of specific teams as a proportion of total open cases at the end of the year:

- General adult psychiatry which was historically higher than peers has fallen below recently
- Old Age psychiatry has been consistently higher than peers
- Substance misuse has been consistently lower than peers
- Crisis resolution has been consistently lower than peers
- Assertive Outreach has been mainly higher than peers except for 2008/9
- Early Intervention higher than peers

Formal detention rates are lower than national rates.

There is a great variation in prescriptions of antidepressants and anxiolytics within the county which is not related to need. Gloucestershire has a higher rate of benzodiazepines prescriptions at primary care level compared to regional and national rates.
5.6 Stigma

Gloucestershire residents generally have a more positive and supportive view of mental illness, and are better informed than the national experience. Females, younger people, married people and professionals were more likely to have a positive attitude to mental health.

Fewer people than nationally felt there were sufficient existing services for people with mental illness.

Media that are most effective for influencing views locally are TV news, other TV programmes, national newspapers, TV soaps and plays.
6. Vision, aims and gaps identified

This section sets out the high level aims for Gloucestershire, mapped against the ‘No Health without Mental Health’ objectives. The aims for each objective incorporate ‘gaps’ identified through the Steering Group.

6.1 More people will have good mental health

Improving mental wellbeing of individuals, families and the general population – reducing the social and other determinants of mental ill health across all ages. Starting well, developing well, working well, living well and aging well.

In line with the Health and Wellbeing Strategy the vision for mental wellbeing takes a life course approach.

We aim to:

• Improve the mental wellbeing of vulnerable children
• Provide more support for parents and families to ensure children get the best start in life
• School-based mental health promotion initiatives
• Promotion of work place mental health initiatives
• Promote good mental wellbeing for all, including the most vulnerable groups, through increasing social connectivity by adopting an asset based approach to community building
• Affordable Warmth schemes
• Improve provision and take-up of welfare advice
• Improve access to psychological therapies throughout the life course
• Vulnerable* people - improve social networks/support for vulnerable groups including those in rural areas.
• Strategic approach to volunteering in the county.
• Improve the population mental wellbeing through the promotion of the Five Ways to Wellbeing

*see Appendix 4 for examples
Gloucestershire is committed to enabling everyone to have better mental health. Public Health are developing a ‘Public Mental Health Plan’ that aims to work in partnership with the public, private and voluntary sector to deliver a number of interventions that will improve people’s mental wellbeing and prevent the incidence of mental ill health occurring.
6.2 More people with mental health problems will recover
Tackling emerging and ongoing problems, as well as acute distress, to help people have a good quality of life.

A shared understanding of the meaning of ‘recovery’ is defined in Appendix 5

•Within the context of the understanding of ‘recovery’, increase the number of people who recover by:

  •Improving opportunities for education, training and employment and support people to access these
  •Improving housing choices for people with mental health problems
  •Improving access to services in rural areas e.g. transportation (or community based/provided services)
  •Provide effective support for carers (including young carers)
  •Whole family support where a parent experiences mental ill-health. This is a vulnerable group that frequently remain hidden from services.
  •Services to be effective and ‘recovery’ oriented
  •Improve the ‘recovery rates’ from treatment (clinical outcomes measures)
  •Improve support for lifestyle choices and access to mainstream services
Case study (Recovery)

Sarah is a 49 year old woman who has lived with a severe mental health condition for most of her life. Sarah was connected with an Occupational Therapist who works within a third sector organisation that specialises in supporting people with MH conditions to recover. Initially Sarah was agoraphobic, lacked confidence and all activity was prescribed by others.

Sarah was supported to identify her own recovery goals that were important to her and to identify steps that she could take to reach those goals. This process was client led rather than service led and focussed on Sarah’s strengths and passions rather than taking the more traditional deficit approach.

Sarah is now able to travel independently, makes her own decisions, is independent in all activities and regularly volunteers with a local organisation that requires excellent communication skills. Sarah is able to identify some of the triggers that can make her ill and is able to manage these effectively.
6.3 More people with mental health problems will have good physical health
Fewer people with mental health problems will die prematurely and more people with physical ill health will have better mental health.

• Integrate care pathways across primary care, mental health, planned and unscheduled care services for all long term conditions to reduce physical and mental co-morbidity and ensure a person is considered holistically and as an individual (ensure patient experience is a key measure of the success of integration)
• Improve access to psychological therapies for medically unexplained symptoms and long term conditions
• Increase partnership work across statutory, voluntary and community and private sectors (employers) to achieve aims around early detection and access to treatment.
• Improve access to specialist support and treatment and increase community based alternatives to inpatient care
Case study (People with mental health problems will have good physical health)

Stuart is a 55 year old man who has had a severe mental health condition throughout his life. He has often managed his emotional issues through comfort eating and has become morbidly obese and is a type 2 diabetic. Stuart was referred to a 6 week ‘Kitchen Challenge’ programme. The Kitchen Challenge programme uses cooking as vehicle for communicating wider messages such as: team work, improving confidence, daily organisational skills and being exposed to challenges that people haven’t experienced before.

Participating in the Kitchen Challenge enabled Stuart to identify his skills and strengths and recognise his potential. This led to an increased feeling of self worth and confidence which contributed to a sense of improved wellbeing. He felt able to engage in health changing activities and has lost a significant amount of weight, has well controlled diabetes and is physically active.

With an improved sense of wellbeing, Stuart was confident enough to work with his living companions and challenge the way in which they ate within the supported housing environment. Supported by the staff, Stuart led the change in how the house ordered, purchased, cooked and budgeted for their meals based upon the healthy eating principles he had learnt during the kitchen challenge programme. Meals are now chosen, cooked and eaten together.
6.4 More people will have a positive experience of care and support focusing on choice, control and personalisation; improved experience for children and young people including during transition to adult services; promoting equality and reducing inequality

- Listen and learn from patient and carer experience and satisfaction monitoring and taking action to improve the service experience
- Take action to ensure that choices and options in services are fully accessible and understood by people according to their needs
- Increase the personalisation of care and services
- Improve the involvement of people experiencing mental ill health and carers (including young carers) in the planning, delivery, monitoring and evaluation of services
- Ensure appropriate access to comprehensive advocacy services
- Improve transition from child to adult mental health services
6.5 Fewer people will suffer avoidable harm

Fewer people suffering avoidable harm from the care and support they receive; fewer people suffering avoidable harm from themselves; fewer people suffering harm from people with mental health problems and improving safeguarding of adults, children and young people.

- Reduce suicide rates
- Working in partnership (for instance with planning authorities to reduce avoidable harm from jumping from high places)
- Reduce self-harm incidents and admission rates
- Robust *Safeguarding* and *Governance* mechanisms across all health and social care commissioned services
- Improve the reporting of and learning from serious incidents across all health and social care services
- Improve the processes and understanding / mental health workforce training and development around risk assessment (including the need for self management and positive risk taking)
- Training and support for the carers of and people who work with Looked After Children especially related to children who have traumatic experiences, children and young people with disabilities and challenging behaviour.
Case study (Fewer people will suffer avoidable harm)

Fiona is a 28 year old lady who was referred to the ‘ASPIRE’ project by her GP. The ASPIRE project is designed to support people who have a long term condition to gain key skills that will enhance their employability.

Fiona has a history of childhood and adulthood abuse and repeatedly self harms. She is keen to enter into work but is worried that because she self harms regularly this will make it difficult to find a job. Fiona also faces a number of socioeconomic barriers as a result of being in receipt of benefits that cause her anxiety levels to increase which has a negative impact on her self harming. Staff supported Fiona to navigate her way through the numerous financial barriers that she faced.

Fiona worked with the staff at the ASPIRE project to identify the specific issues in her life that led her to feel unhappy and self harm. She was supported to access specialist help to address some of the issues whilst continuing to engage with the ASPIRE project.

Working on a one to one basis and taking a strength based approach, the staff at ASPIRE enabled Fiona to identify her skills, talents and passions rather than focussing on the negative issues in her life. Fiona is still working with the staff at ASPIRE and receives specialist support from the mental health services, however she has learnt to manage some of the triggers that have caused her to self harm in the past and has begun a volunteering job that has helped to build her confidence and gain further skills.
6.6 Fewer people will experience stigma and discrimination
Public understanding of mental health will improve and, as a result, negative attitudes and behaviours to people with mental health problems will decrease.

- Positive action to influence attitudes towards mental ill health
- Enable all people to seek help when they need it without fear of stigma or discrimination
- Develop initiatives to reduce isolation and improve wellbeing in all our communities
- Support community development approaches
- Increase availability of individual employment support services
Case study (Fewer people will experience stigma and discrimination)

Gloucestershire is committed to promoting the well being and social inclusion of all citizens with mental health problems, their carers and families. Various interventions across all Health and Social care services aim to enable people with mental health problems, their families and carers, to live as full and equal citizens of their local communities, recognising their rights to independence and self determination at the same time as respecting the rights of local communities.

Mental Health First Aid is one such intervention and is being implemented across priority groups within Gloucestershire with the aim of raising awareness of how to support someone with a mental health problem with the expectation that increased knowledge leads to reduced levels of misunderstanding and a reduction in stigma.
7. Governance and implementation planning

The preceding sections set out high level actions across a broad range of objectives. It is important to acknowledge that actions to deliver improvements in many of these areas are already in place in the county. A key objective for the development of this strategy has been to align strategies which impact on emotional health and wellbeing to set out a ‘joined up’ Gloucestershire approach.

This section sets out:

a) Proposed governance arrangements.
b) Summary of actions and objectives and routes for developing and/or reporting on implementation plans
7a) Proposed governance arrangements

It is proposed to establish a Mental Health and Wellbeing Group reporting into the Health and Wellbeing Board:

**Gloucestershire Health and Wellbeing Board**

**Gloucestershire Mental Health and Wellbeing Group**

*Purpose*
- Review and approve implementation plans.
- Receive reports from implementation leads and track progress.
- Ensure alignment of plans across organisational boundaries.

**Proposed Membership:**
- Clinical Commissioning Group
- Public Health
- County Council
- District Councils (Housing / Wellbeing)
- Voluntary and Community Sector Representative(s)
- Mental Health Service User and Carer representation
- Service provider(s)
- Criminal Justice
- Employment
- Education
- Healthwatch

- Chair to be nominated by Health and Wellbeing Board
- Terms of reference for Mental Health and Wellbeing Group to be developed once basic governance structure agreed.
- Group to meet quarterly
- Many of the work streams impacting on mental health and wellbeing also relate to other areas of wellbeing and it is not intended to create duplicate / multiple reporting routes.
- Named senior leads to be nominated by the relevant organisations and be responsible for reporting back to their organisation

**Underpinned by:**
- Needs Assessment
- Views of service users and carers
- Equalities Act Requirements

Service user network
7b) Implementation planning

The development of an implementation plan which sets out all the different organisations key actions and objectives and maps against any current implementation forums is a vital next step in the process.

It is proposed that the establishment of a new Mental Health and Wellbeing Group with representation from users and carers and membership from across the range of public and voluntary sector organisations in the county including Healthwatch lead on the implementation of the actions set out in the national strategy and develop the implementation plan for the objectives identified in this local strategy document.

It is proposed that this group develop a number of ‘action cards’ and track the development of, and progress against these through the relevant implementation groups and report back to the Health and Wellbeing Board on the overall progress against plans.
Appendix 1

Organisations and individuals involved in development

Gloucestershire VCS Assembly supported a steering group with broad membership of the statutory and voluntary sector:

Peter Steel - Independence Trust
Gillian Skinner - Gloucester City Council
Bren McInerney - Barton and Tredworth Community Trust
Hannah Williams - NHS Gloucestershire
Di Billingham - NHS Gloucestershire
Helen Bown - NHS Gloucestershire
Eddie O’Neil - NHS Gloucestershire
Jane Melton - 2gether NHS Foundation Trust
Erica Smiter - People and Places in Gloucestershire CIC
Karl Gluck - Gloucestershire County Council
Les Trewin - 2gether NHS Foundation Trust
Lorna Carter – Rethink Mental Illness
Mandy Bell - Gloucestershire Young Carers
Mark Branton - Gloucestershire County Council
Pete Carter - NHS Gloucestershire

Philip Booth - Guideposts Trust
Rachel Fisher - Carers Gloucestershire
Simon Bilous - Gloucestershire County Council
Sophie Reed – Rethink Mental Illness
Steve O’Neil - NHS Gloucestershire
Sue Cunningham - GL Communities
Trish Thomas - Survivors of Bereavement by Suicide
Alex Dennison - Gloucestershire Probation Trust
Corrine Cooper - Stonham
Jem Sweet - Scout Enterprises
Sola Aruna - Public Health
Tim Poole - Carers Gloucestershire
Sub groups were established to consider each of the national strategy objectives:

**More people with good mental health**
Hannah Williams – Lead
Sue Cunningham
Peter Steel
Karl Gluck
Mandy Bell

**Care and support**
Karl Gluck – Lead
Erica Smiter
Rachel Fisher

**Reduce people suffering avoidable harm**
Sophie Reed - Lead
Trish Thomas
Sola Aruna

**Increase recovery rates**
Les Trewin - Lead
Peter Steel
Karl Gluck
Steve O'Neil

**Reduce stigma/discrimination**
Jane Melton – Lead
Gillian Skinner
Bren McInerney

**Physical health/mental health**
Peter Steel – Lead
Erica Smiter
Helen Bown
Appendix 2

Views of mental health service users in Gloucestershire

‘Rethink’ were asked to consult with mental health service users across Gloucestershire. In conjunction with Commissioners Rethink developed a series of simple questions based on the overarching outcomes of the national strategy (No Health, without Mental Health). An overview of the themes included in responses* is given below:

How can we ensure everyone has good mental health?

Professional support
Mental Health promotion
Intervene early (childhood)
Talking therapies
Good housing
Education
Change at a societal level (Consumerist culture/media images)

How can we help people recover from mental health problems?

Attitudes/Interpersonal skills: Staff attitude towards illness and recovery was not always helpful. Improve training.
Medication: Over reliance on medication as main treatment. Not enough information on how long people are required to stay on the medication and what the long term side –effects could be
Psychological Therapies: Increase availability and types of therapy available.
Communication: Need for improved communication between professionals.
Carers: Increased support for Carers.
Peer Support: Development of a range of peer support (group/individual/expert by experience)
Occupation/Work/Activity: Improve access to facilities/services that can support these areas

How can we help people with mental health problems improve their physical health?

Better communication with GPs
Education on environment
Activities e.g. walking and gardening
Access to gyms/training e.g. gender specific classes, support to access.
Medication e.g. issues related to long term use of medication and side effects.

*It should be noted that the overall numbers of people that attended meetings, gave feedback via telephone/web survey are relatively small and largely limited to individuals who use working age services.
How can we help people to have better experience of care?

Knowing what people are entitled to and how to access it (Rights)
Better support out of hours
Reduce fragmentation of services
Improved training for staff

How can we help people avoid harm?

Face to face contact
Regular contact
Social networks, friendship and structure
Intervene early

How can we reduce stigma and discrimination?

Education in schools
Work with employers (incl. NHS)
Use celebrities to promote positive mental health.
Mental Health radio station

Overarching Themes

Treatment and Psychological Therapies
Feedback indicated that people felt that there was still a reliance on medication and that other therapies were not always available in a timely fashion.

Peer Support/ Expert Patients
Experts by experience programme could provide examples of positive role models to existing Service Users to aid recovery. More peer groups as a means for Service Users to support each other.

Community Support
Helping people to develop support networks in their communities.

Education in Schools
This came across in response to a number of questions in relation to improving mental health, reducing stigma.

Employment
Improved access to work related activities as a means to improving mental health and aiding recovery.
Appendix 3

References and key supporting documents

No Health without Mental Health
No Health without Mental Health Implementation Plan
Gloucestershire ‘Fit for the Future’
Gloucestershire ‘Your Health Your Care’
Gloucestershire Children and Young Peoples Partnership Plan
Gloucestershire Children and Young Peoples Emotional Well Being Strategy
Report to NHS Gloucestershire and Gloucestershire County Council: An Overview of the use of Recovery, Social Inclusion and Wellbeing approaches in the delivery of mental health services for people receiving long-term support”, NTDI ,November 2010
Advocacy Strategy 2008-2011
Ageing Well in Gloucestershire (Draft)
Barnwood Trust – Unlocking Opportunities 2011 – 2021
Building Recovery in Communities
Carers Strategy 2007
Commissioning Framework for the Transition of Social Care 2010-15
Commissioning Framework for Transformation 2010-2015
Commissioning Talking Therapies for 2011-12
County Alcohol Strategy
Crime and Disorder Reduction Partnership Three Year Delivery Plan 2008-11.
Delivering Race Equality
Draft Transitions Protocol
Dual Diagnosis Strategy
Early Intervention and Prevention Strategy 2010-2013
Equality Schemes for statutory bodies
Extra Care Housing in Gloucestershire – a Strategy for the Future (2011)
Fair Access to Care Services
GloUCEstershire Drug Strategy Plan 2010-2013
GloUCEstershire Carers and Young Carers Strategy
GloUCEstershire Carers Multi Agency Strategy
GloUCEstershire Child Death Review Process
GloUCEstershire Child Protection Procedure
GloUCEstershire Children and Young People’s Plan
GloUCEstershire Health ad Social Care Community Prevention And Early Intervention Strategy 2010 – 2013
GloUCEstershire Health and Wellbeing Strategy and action cards
GloUCEstershire Homelessness Strategy 2008-11
GloUCEstershire Hospital Carers Policy- developed from GloUCEstershire Carers Strategy
GloUCEstershire Housing and Support Strategy for Offenders 2011-2016
GloUCEstershire Public Health Annual Report 2010/11
GloUCEstershire Safeguarding Adults Policy and Procedure July 2011
GloUCEstershire Self Directed Support (SDS) Operational Policy
GloUCEstershire Social Inclusion Strategy
GloUCEstershire Suicide Prevention Strategy 2011
GloUCEstershire Supporting People Strategy 2011-2015
GloUCEstershire’s Alcohol Harm Reduction Strategy 2010-13
GloUCEstershire’s Multiagency Mental Health for Social Inclusion Strategy (launched 2009)
GSSJC Plan
Homeless and Housing strategy in Gloucester
Housing Strategy 2005 – 2010
Joint Commissioning Strategy for Older People 2007-2016
Joint Strategic Commissioning Plans 2010-13
Local Strategy for Employment of people recovering from Mental Illness
Market Management Strategy 2009-13
Maternal Depression Strategy 2005-2010
Mental Health and Social Inclusion Strategy for Gloucestershire
Mental Health commissioning strategy 2008-12
Preventing Suicide in Gloucestershire – A Strategy for Action 2006-10 (Gloucestershire Healthy Living Partnership)
Prevention and Early Intervention Strategy 2010-13
Probation Accommodation Strategy
Promoting Children’s Mental Health within Early Years and School Settings
Safe and Confident Neighbourhoods Strategy: Next Steps in Neighbourhood Policing
Safeguarding Adults – Serious Case Review Policy
Self Directed Support operational Policy
Sexual health strategy
Shaping our futures 2009-2017- Gloucestershire strategy to support over 50s needs in terms of Gloucestershire Sustainable Community Strategy
Smoke-free Gloucestershire Action Plan
Strategic framework for improving health in the south west
Strategies in development:
Stronger and Safer Communities Plan 2010-2013 Gloucester
Supporting People Strategy
Supporting People Strategy 2011-2015
Tackling Obesity Strategy 2007-17
The Bradley Report.
The Corston Report
The Dementia Strategy (revised 2009)
The Education of Children and Young People with Behavioural, Emotional and Social Difficulties as a Special Educational Need paragraph 72
The Gloucestershire Integrated Economic Strategy 2009-15
Time to Change
Transport strategy
Tri-Nova Day Service Recommendations
Appendix 4

‘Vulnerable’ people refer to those who may be more likely to develop mental health problems. These include:

- Children and young people experiencing poor parenting
- Those who have suffered abuse and emotional neglect
- Those in contact with the youth and adult criminal justice system
- Children and young people underachieving in school
- Looked after children
- Early school leavers
- Young LGBT
- Homeless children and young people
- Children and young people who have suffered four or more adverse childhood experiences
- Young/Teenage mothers
- Adults experiencing financial insecurities
- Homeless adults
- People misusing substances
- People experiencing domestic violence and abuse
- Adults experiencing civil emergencies e.g. floods
- People experiencing violent crime
- Adults out of work
- Older people experiencing social isolation
- People with long term physical health problems
- People with caring roles
- People living in residential care
- People experiencing Fuel Poverty
Appendix 5  

A shared understanding of the meaning of ‘recovery’

• “Report to NHS Gloucestershire and Gloucestershire County Council: An Overview of the use of Recovery, Social Inclusion and Wellbeing approaches in the delivery of mental health services for people receiving long-term support”, NTDI, November 2010

  – “Recovery embraces the following meanings:
    • A return to a state of wellness (e.g. following an episode of depression)
    • Achievement of a quality of life acceptable to the person (e.g. following an episode of psychosis)
    • A process or period of recovering (e.g. following trauma)
    • A process of gaining or restoring something (e.g. one’s sobriety)
    • An act of obtaining usable resources from apparently unusable sources (e.g. in prolonged psychosis)
    • Recovering an optimum quality and satisfaction with life in disconnected circumstances (e.g. dementia)
  – Recovery can therefore be defined as “a personal process of overcoming the negative impact of diagnosed mental illness/distress despite its continued presence.”

  – Anthony Sheehan, then Director of Care Services, Department of Health (2004), Emerging Best practice in Mental Health Recovery